

MEMORANDUM

TO:

Public Works and Environmental Committee

FROM:

Carl Goldsmith, Director of Public Works

SUBJECT:

Solid Waste Contract for 2024-2029

DATE:

June 6, 2023

As a follow-up to the discussion held at the May 9, 2023 Committee meeting regarding the negotiations of the Refuse and Recycling Contract, staff has prepared several additional fee proposals for the Committee's review. Attached, please find scenarios that look to establish rates for the residential services and the commercial services.

These scenarios will be discussed at the meeting, but should any member of the Committee has questions in advance f the meeting, please do not hesitate to contact me or Dave Gorman.

Scenario A: (STATUS QUO) Continuing with an escalator on both Commercial and Residential (CPI not to exceed 5%). Equivalent to +2% and +2% in both rates over the five years, assuming 2% annual CPI (on average). # Accounts \$/Mo 2023 Rev - 2024 Rev - 2025 Rev - 2026 Rev - 2027 Rev - 2028 5-yr Total Residential 11,400 \$16.38 \$2,285,600 \$2,331,312 \$2,377,938 \$2,425,497 \$2,474,007 \$11,894,353 Commercial 955 \$307.16 \$3,590,455 \$3,662,264 \$3,735,509 \$3,810,219 \$3,886,424 \$18,684,870 TOTAL \$5,876,054 \$5,993,575 \$6,113,447 \$6,235,716 \$6,360,430 \$30,579,223 Res rate, incl \$0.59 VSF: \$16.97 \$17.30 \$17.63 \$17.97 \$18.32 \$18.67 Regional Ave +2%CPI

\$21.65

\$22.08

\$22.53

\$22.98

\$20.81

\$21.23

| Scenario B: Increase Residential rate by 5% annually, and hold Commercial rates flat for five years. Equivalent to | | | | | | | | |
|--|------------|------------|-------------|-------------|-------------|-------------|-------------|--------------|
| +16% and -10% over the five years, respectively, assuming a 2% annual CPI. | | | | | | | | |
| | # Accounts | \$/Mo 2023 | Rev - 2024 | Rev - 2025 | Rev - 2026 | Rev - 2027 | Rev - 2028 | 5-yr Total |
| Residential | 11,400 | \$16.38 | \$2,352,823 | \$2,470,464 | \$2,593,988 | \$2,723,687 | \$2,859,871 | \$13,000,833 |
| Commercial | 955 | \$307.16 | \$3,520,054 | \$3,520,054 | \$3,520,054 | \$3,520,054 | \$3,520,054 | \$17,600,268 |
| TOTAL | | | \$5,872,877 | \$5,990,518 | \$6,114,041 | \$6,243,741 | \$6,379,925 | \$30,601,101 |
| Res rate, incl \$0.59 VSF: \$16.97 | | \$17.79 | \$18.13 | \$18.48 | \$18.84 | \$19.21 | | |
| Regional Ave +2%CPI \$20.81 | | \$21.23 | \$21.65 | \$22.08 | \$22.53 | \$22.98 | | |

| Scenario C: Increase Residential rate by 8% annually, and reduce Commercial rates by 3% for five years. Equivalent | | | | | | | | | |
|--|--------|----------|-------------|-------------|-------------|-------------|-------------|--------------|--|
| to +34% and -28%, respectively, assuming 2% annual CPI. | | | | | | | | | |
| # Accounts \$/Mo 2023Rev - 2024 | | | | Rev - 2025 | Rev - 2026 | Rev - 2027 | Rev - 2028 | 5-yr Total | |
| Residential | 11,400 | \$16.38 | \$2,420,047 | \$2,613,650 | \$2,822,742 | \$3,048,562 | \$3,292,447 | \$14,197,448 | |
| Commercial | 955 | \$307.16 | \$3,414,452 | \$3,312,018 | \$3,212,658 | \$3,116,278 | \$3,022,790 | \$16,078,196 | |
| TOTAL | | | \$5,834,499 | \$5,925,669 | \$6,035,400 | \$6,164,840 | \$6,315,237 | \$30,275,645 | |
| Res rate, incl \$0.59 VSF: \$16.97 | | \$18.28 | \$18.63 | \$19.00 | \$19.36 | \$19.74 | | | |
| Regional Ave +2%CPI \$20.81 | | \$21.23 | \$21.65 | \$22.08 | \$22.53 | \$22.98 | | | |

| Scenario D: (BEST ADJUSTMENT TO MARKET RATES AND EXPECTATION FOR AN RFP) Increase Residential rate in | | | | | | | | |
|--|------------|------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Year 1 by 25% to match regional average and then by 2%, and decrease Commercial rates by 3% for five years. | | | | | | | | |
| Residential annual average increase is +5.4%. Equivalent to +35% and -23%, respectively, assuming 2% annual CPI. | | | | | | | | |
| | # Accounts | \$/Mo 2023 | Rev - 2024 | Rev - 2025 | Rev - 2026 | Rev - 2027 | Rev - 2028 | 5-yr Total |
| Residential | 11,400 | \$16.38 | \$2,800,980 | \$2,857,000 | \$2,914,140 | \$2,972,422 | \$3,031,871 | \$14,576,412 |
| Commercial | 955 | \$307.16 | \$3,414,452 | \$3,312,018 | \$3,212,658 | \$3,116,278 | \$3,022,790 | \$16,078,196 |
| TOTAL | | | \$6,215,432 | \$6,169,018 | \$6,126,797 | \$6,088,701 | \$6,054,661 | \$30,654,609 |
| Res rate, incl \$0.59 VSF: \$16.97 | | \$21.07 | \$21.47 | \$21.89 | \$22.32 | \$22.75 | | |
| Regional Ave +2%CPI \$20.81 | | \$20.81 | \$21.23 | \$21.65 | \$22.08 | \$22.53 | \$22.98 | |