**LEGISTAR #110736** DISTRICTS-(ALL)

# VILLAGE OF LOMBARD REQUEST FOR BOARD OF TRUSTEES ACTION For Inclusion on Board Agenda

_X	Resolution or Ordinance (Blue) X Recommendations of Boards, Commiss Other Business (Pink)	
TO:	PRESIDENT AND BOARD OF TRUS	TEES
FROM:	David A. Hulseberg, Village Manager	
DATE:	December 20, 2011	(COW)( <u>B of T</u> ) December 27, 2011
TITLE:	An Ordinance Amending the Budget Or	dinance
SUBMITTED BY:	David A. Hulseberg, Village Manager Timothy Sexton, Director of Finance	Dali El
BACKGROUND/PC	DLICY IMPLICATIONS:	
any shortfall on the S this shortfall will be Village Board meeting	Series 2005-A bonds for the January 1, 201 approximately \$911,747.94. The exact analg.	
January 1, 2012, as the	nere are sufficient funds in reserve to cove	ne Series 2005-A debt service shortfall due or the current shortfall. Therefore, staff ordinance amendment that would appropriate
Additional information	on is attached.	
Review (as necessary Village Attorney X_ Finance Director X_ Village Manager X_	22 1	Date Date <u>/3/80///</u> Date <u>/2/3</u> 8(()
NOTE: All materials Wednesday.	must be submitted to and approved by the prior to the Agenda Distribution.	e Village Manager's Office by 12:00 noon,

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#### **MEMORANDUM**

To: William J. Mueller, Village President

Village Board of Trustees

From: David A. Hulseberg, Village Manager

Date: December 19, 2011

Subject: LPFC Request to Pay Debt Service Shortfall

The Lombard Public Facilities Corporation (LPFC) Board of Directors held its annual meeting on December 2, 2011. As part of this meeting, they discussed a shortfall for the Series 2005-A debt service payment due on January 1, 2012. As is their fiduciary responsibility, the LPFC requested that the Village pay any shortfall on the Series 2005-A bonds for the January 1, 2012 payment. A letter with this request from the LPFC President, Paul Powers, is attached as **Attachment A**. At the time this memo went out to the Village Board, the exact amount of the shortfall was not available as the Trustee (Amalgamated Bank of Chicago) was still waiting to receive an interest payment. However, the amount will be approximately \$911,747.94. Staff will receive the final amount prior to the December 27, 2011 Village Board meeting. Also at the LPFC annual meeting, the LPFC Board requested that the report prepared by the Asset Manager, MidAmerica Hotel Partners, be presented to the Village Board as part of the request to pay the debt service shortfall. This report is attached as **Attachment B**.

In mid-2009, staff began assessing the possibility that there would be shortfalls for debt service. It was apparent that the actual results of the hotel were falling significantly short of the original projections provided by HVS, as the economy continued to falter. It was at this point that the LPFC began looking at tendering the bonds to restructure the debt and the various management agreements. The LPFC began reaching out to the parties involved to discuss the restructuring. This process culminated in a tender offer being issued by the LPFC in March 2011. Unfortunately, the tender was not successful, as it appeared the investors felt that the economy, and more specifically the hospitality industry, would improve significantly in the near future. However, while the hospitality industry does continue to improve, it is doing so at a very slow pace. Because of the reduced cash flow of the LPFC available for debt service, there is now a shortfall in debt service on the Series 2005-A bonds for the January 1, 2012 payment. The first level of backstop for a shortfall on the Series 2005-A bonds is to request that the Village pay

this shortfall. This is the scenario the Village now faces. Essentially, there are two options: 1) the Village can appropriate for this shortfall; or 2) the Village can choose not to appropriate for this shortfall. If the Village chooses not to appropriate for this shortfall, the Series 2005-A Bonds will still be paid in full, as the next level of backstop is that the Series A Debt Service Reserve Fund will be drawn upon for the amount of the shortfall. If the Village chooses not to pay the shortfall, this has no impact on future requests, and only addresses the request for the Series 2005-A debt service shortfall.

As staff reviewed these options, it was decided to contract with Sikich LLP to seek an independent look at all of the information, and provide an independent recommendation on whether or not the Village should pay the debt service shortfall. The report provided by Sikich is attached as **Attachment C**. Based on the review of the information as outlined in their report, Sikich gave the following recommendation: "Based on the economic and financial merits ONLY of the situation, it is our opinion that the Village of Lombard should not appropriate money to support the current debt structure under the current covenants going forward." Mary O'Connor from Sikich will be in attendance at the Village Board meeting.

Myself and Director of Finance Tim Sexton have reviewed all of the information available regarding the LPFC and the current shortfall. At this time, it is our recommendation that the Village not appropriate for the Series 2005-A debt service shortfall due January 1, 2012, as there are sufficient funds in reserve to cover the current shortfall. Therefore, staff recommends that the Village not approve the attached budget ordinance amendment that would appropriate for the shortfall.

<b>ORDINANCE</b>	

# AN ORDINANCE AMENDING THE BUDGET ORDINANCE

WHEREAS, the Corporate Authorities of the Village of Lombard (the "Village") have, pursuant to Ordinance No. 6614 adopted on April 21, 2011, approved the budget for the Village's 2011-2012 fiscal year, in the amount of \$76,788,910 (the "Budget Ordinance"); and

WHEREAS, 65 ILCS 5/8-2-9.6 allows for the amendment of the Budget Ordinance; and

WHEREAS, the Corporate Authorities find that an amendment to the Budget Ordinance is necessary at this time, to provide the First Tier Supplemental Debt Service Reserve Fund with an amount sufficient to pay the shortfall on the debt service for the Lombard Public Facilities Corporation Series 2005-A Bonds, due January 1, 2012;

NOW, THEREFORE, BE IT ORDAINED BY THE PRESIDENT AND BOARD OF TRUSTEES OF THE VILLAGE OF LOMBARD, DUPAGE COUNTY, ILLINOIS, as follows:

Section 1: That in order to provide the First Tier Supplemental Debt Service Reserve Fund with an amount sufficient to pay the shortfall on the debt service for the Lombard Public Facilities Corporation Series 2005-A Bonds, a Budget Ordinance amendment is necessary.

Section 2: That this Budget Ordinance amendment should reflect the actual amount of the shortfall on the Lombard Public Facilities Corporation Series 2005-A Bonds, in the amount of \$911,747.94.

Section 3: That the following amendment be made to the Budget Ordinance, to add the following department and division line item expenditure:

General Fund, General Services Cost Center, Miscellaneous Contractual Services 1010.120.1210.710.756420 \$911,747.94

Section 4: That additional funds are available to effectuate the aforementioned Budget Ordinance amendment.

Section 5: That this Ordinance shall be in full force and effect from and after its passage, approval and publication in pamphlet form, as required by law.

Passed on first reading this day of		, 2011.
First reading waived by action of the Board of Trustees this _	day of	, 2011.

ORDINANCE AMENDING BUDGE	T ORDINANCE	
PAGE 2		
Passed on second reading this day of		, 2011.
Ayes:		
Nays:		
Absent:		
Approved by me this day of		
	William J. Mueller	<u>.                                    </u>
	Village President	
A TYPE CAT		
ATTEST:		
Brigitte O'Brien Village Clerk		
5		
Published by me in pamphlet form this	day of	, 2011
Brigitte O'Brien Village Clerk		
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H:\Finance\Budget\Budget Amendments\2011\Final Budget Amendment Ord.docx

# **ATTACHMENT A**

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# **Lombard Public Facilities Corporation**

255 E. Wilson Ave. Lombard, Illinois 60148 (630) 620-5700

**Board of Directors** 

December 19, 2011

Paul J. Powers

President

William J. Mueller

Michael D. Kennedy Vice President

Village President Village of Lombard

vice President

255 E. Wilson Avenue

Edward Murhpy Treasurer

Lombard, IL 60148

Jeffrey L. Mills Secretary

RE: Request for Payment of Shortfall on Series 2005-A Bonds

William T. Lichter Director Dear President Mueller:

On behalf of the Lombard Public Facilities Corporation (the "LPFC"), I hereby request the Village of Lombard (the "Village"), pursuant to the Tax Rebate Agreement dated April 1, 2005, to provide to the First Tier Supplemental Debt Service Reserve Fund an amount sufficient to pay the shortfall on the debt service for the LPFC Series 2005 A Bonds due January 1, 2012.

David A. Hulseberg Timothy Sexton Designated Representatives

Sincerely,

**Donald E. Renner III**Counsel

Lombard Public Facilities Corporation

Paul Powers, President


# **ATTACHMENT B**

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# Summary Memorandum Regarding History and Current Conditions of the Westin Lombard Project

#### **Background**

In the late 1970's or early 1980's, there was discussion of bringing a convention center to DuPage County. At that time, the Allerton Ridge Cemetery site in Lombard was under consideration. The project never materialized. In 1997, the Village of Lombard used the services of the Illinois Rural Institute to conduct a study to determine which types of business were underrepresented in the community based upon communities of similar size. That study revealed that the Village could benefit by the addition of both restaurants and hotels. The Village then began to actively recruit new businesses to fill these voids. Prior to 1997 there were 3 hotels representing 534 rooms in the Village. By 2001 the Village had 9 hotels representing 1,224 rooms.

In early 2000, the Village began to have discussions on how to solidify the hotel base in the community. The idea of establishing a hotel and convention center was discussed as a means to create local hotel demand rather than relying on spillover demand from O'Hare and the City of Chicago. Furthermore, the Village believed that the resulting economic impact of the hotel development would benefit the surrounding businesses in Lombard. The Village attempted to recruit a private developer to construct and own the facility and offered hotel and other tax rebates as a method of making the project feasible. However, after September 11, 2001, the hospitality industry suffered and the prospects of building a new hotel and convention center that was privately financed was unrealistic. As private financing was no longer an option, the Village explored the idea of developing and owning a hotel and convention center. By having a municipality own the hotel and convention center, the financing costs were much lower than under a private development scheme. Furthermore, the concept of public ownership of hotels quickly gained traction after the Internal Revenue Service changed the length of time for which a qualified hotel management agreement could be issued, making it feasible for a large hotel brand to participate. At the time, many municipalities including Denver, Omaha, and Sacramento had successfully completed publicly financed and owned hotels. Lastly, there was demand for a new, high quality, full service hotel in the Lombard/Oak Brook area as the existing hotel supply was old and dated.

The Village, believing that the benefits of creating a demand generator with significant ancillary economic impact outweighed the risks of ownership, moved forward under a public/private partnership deal structure. At the same time, Downers Grove and Naperville discussed opening their own conferences centers and they both dropped their plans as Lombard's development became more apparent. As part of implementing the mechanics of the public ownership structure, the Village lobbied to have the Illinois Municipal Code changed to allow municipalities to own a hotel as a non-home rule community, provided that the municipality did not issue general obligation bonds.

#### Formation of the Lombard Public Facilities Corporation

Having decided to pursue a publicly financed hotel and convention center, the Village realized that its own bonding limitations would not permit the Village to issue bonds in a sufficient amount to finance the construction, operation and maintenance of the hotel and convention center. Relying on its consultants and other examples from across the country, the Village formed the Lombard Public Facilities Corporation (the "LPFC"). The LPFC was structured as an agency or instrumentality of the Village that would issue bonds to finance the construction, operation and maintenance of the hotel and convention center. Based on the Internal Revenue Code and Treasury Regulations, the bonds issued by the LPFC would be deemed tax-exempt. The LPFC would issue the bonds, hold title to the hotel and convention center during the period of the bonds to be issued, and would convey title to the hotel and convention center, free of consideration, to the Village once the bonds were paid off.

#### **Developer and Managers**

The Village entered into a pre-development agreement with Mid-America Hotel Partners, LLC ("Mid-America"), (formerly known as Harp Lombard LLC) to provide the upfront pre-development services and capital to arrange and facilitate the land acquisition, hotel brand selection, restaurant brand selection. zoning and architectural drawing process. Westin was selected as the best hotel brand for the project. ("Hotel Manager") Gibson's Steakhouse was initially selected to manage the two (2) restaurants within the hotel. However, Gibsons backed out of the deal before the initial targeted bond closing in early 2005 and Harry Caray's and Holy Mackerel were selected. ("Restaurant Manager") The predevelopment period lasted from 2002 until the bond closing in September of 2005. Upon the bond closing, the LPFC entered into a master development agreement with Mid-America to construct the hotel and convention center, overseeing the general contractor, architects and all consultants. At the time of bond closing, the LPFC also entered into an asset management agreement with Mid-America to perform defined asset management duties such as acting as a professional liaison between the LPFC and the entities managing the hotel and convention center (the "Asset Manager"). The LPFC, having no employees of its own and no professional knowledge of how to run a hotel and convention center, retains the services of the Asset Manager, Hotel Manager and Restaurant Manager to operate and maintain the hotel and convention center.

#### **Bond Issuance and Structure**

In late 2004, the Village's consultants gauged the bond market's interest in the LPFC bonds. This original structure did not include any Village financial participation other than a rebate of site specific hotel and sales taxes. However, the Village's bond consultants informed the Village in early 2005 that, in order to sell the LPFC bonds, the Village would need to agree to provide a backstop provision in the financial structure, have a portion of the bonds backed by insurance, and guarantee a subordinate tranche of debt in order to sell the bonds. The backstop provision essentially looks to the Village to provide financial support to the deal during periods of unusually low cash flow. The Village's financial support is subject to a prior appropriation by the Village.

At the bond closing in September of 2005, the LPFC – issued three series of bonds, Series A, Series B and Series C. The Series A Bonds were issued as two separate groups – Series A-1 and Series A-2. Both of the Series A Bonds have the same level of seniority. However, the Series A-2 bonds were insured by ACA Financial Guaranty in exchange for a bond insurance premium. When the Bonds were sold, there was substantial investor interest, as the Bonds were oversubscribed by a ratio of 3.47x, as further broken out in the chart below.

Bond Series	Par Amount of Bonds	Net Amount of Orders	Over-Subscribed By
Series A-1	63,915,000	248,110,000	3.88
Series A-2	53,995,000	165,215,000	3.06
Series B	43,340,000	146,395,000	3.38
Overali	161,250,000	559,720,000	3.47

The Series C Bonds were not sold in the same manner as the Series A and Series B Bonds. The Series C Bonds were purchased by the developer and a major investment company.

#### **Financial Results**

When projecting the revenues of the hotel and convention center as part of the feasibility and due diligence process, the Village consultants prepared numerous shock scenarios to determine whether net revenues of the hotel and convention center would be adequate to support the payments on the Bonds in an economic downturn. None of the shock scenarios simulated the magnitude of the drop in hospitality revenues that resulted from the recent recession.

The hotel and convention center opened for operation in August 2007. This was about the same time that the economy started turning downward, as the recession officially began in December 2007.

The actual financial results of the project have not come close to the financial projections that were used as part of the original offering for the Bonds. This is mainly due to two factors: (1) The significant recession adversely affected hospitality demand; and (2) significantly lower results from the restaurants than were originally projected. The original projections estimated that the restaurants would be providing about one-fourth of the net cash flow for the hotel and convention center. The reality has been that the restaurants have provided very little towards Net Operating Income, less than 5%. The two main reasons that the restaurants' performance has not met projections is depressed demand combined with increased restaurant supply. The effects of the recession drastically cut consumer spending, decreasing consumer dining demand. During the period from 2004-2009, the supply of restaurants in the local marketplace underwent a very significant increase.

Below is a chart showing the projections for Net Operating Income that were used in the original offering documents for the Bonds, compared with actual Net Operating Income, since the hotel and convention center has opened.

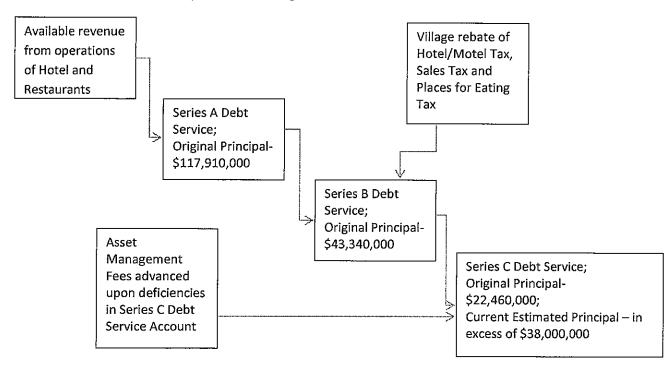
	<u>2007</u>	<u>2008</u>	2009	<u>2010</u>	<u>2011</u>	
Projections of Net Operating Income per Original Bond Offering	4,118,000	14,587,000	16,423,000	17,990,000	18,521,000	
Actual* Net Operating Income	1,243,712	7,897,110	6,415,811	5,287,366	5,959,085	*
Difference	(2,874,288)	(6,689,890)	(10,007,189)	(12,702,634)	(12,561,915)	

<sup>\* 2011</sup> Actual Number is the Actual results for the first 9 months plus the budget amounts for the final 3 months; Final 2011 results likely will vary from this estimate

The results are significantly less than originally projected. When the projections were originally done as part of the market study, a shock scenario was performed that assumed a downturn in the market comparable to what was seen after the terrorist attacks of September 11, 2001, as this had been the most significant downturn in the hospitality industry in recent times. However, the decline of hospitality revenue in 2009 was the largest decrease since the Great Depression and is far greater than the decline after September 11, 2001, and has lasted far longer.

#### Flow of Funds

The revenues from the hotel and convention center are the primary source of funds used to pay the debt service on the Bonds. Amalgamated Bank (the "Bond Trustee") deposits net income from the hotel and restaurant managers. These deposits then are used to satisfy various expenses, including the payment of the Bonds as well as other related expenses, and these are paid in a designated order of priority (the "Flow of Funds"). A detailed chart illustrating the Flow of Funds is attached as Exhibit A. However, for simplification purposes, below is a general idea of how the Flow of Funds works.



#### **Debt Service**

The next chart compares the actual Net Operating Income to the annual net debt service for the Series A and Series B Bonds. This chart demonstrates that the Net Operating Income has not been enough to cover debt service on the Series A and Series B bonds, or to pay debt service on the Series C Bonds, as well as fund the reserves or subordinate management fees. Because of this, the Cash Trap Fund and Operating Reserves have been drawn down to their minimum allowed levels (Cash Trap Fund - \$0; Operating Reserve - \$2.5 million). Since these reserves were drawn down to their minimum levels, beginning with the July 1, 2011 debt payment, in order to pay the debt service on the Series B Bonds, the Bond Trustee utilized funds from the Series B Debt Service Reserve Fund to cover the shortfall on the debt service of the Series B bonds.

Actual* Net Operating Income	<u>2007</u> 1,243,712	<u>2008</u> 7,897,110	<u>2009</u> 6,415,811	<u>2010</u> 5,28 <b>7</b> ,366	<u>2011</u> 5,959,085	*
Annual Net Debt Service for Series A and Series B Bonds** per Original Bond Offering	-	2,689,000	9,137,000	9,137,000	9,137,000	
	1,243,712	5,208,110	(2,721,189)	(3,849,634)	(3,177,915)	

<sup>\* 2011</sup> Actual Number is the Actual results for the first 9 months plus the budget amounts for the final 3 months Final 2011 results likely will vary from this estimate

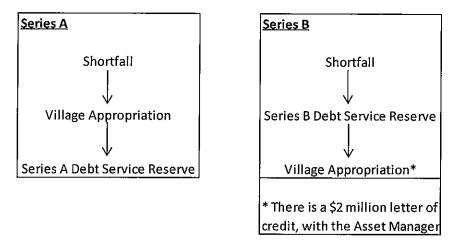
### Series A and Series B Debt Service Shortfalls

Prior to the July 1, 2011 debt service payments, the shortfalls on the Series A and Series B Bond debt service have been made up through cash reserves other than the debt service reserves. Beginning with the July 1, 2011 debt service payment, the shortfall on the Series B Bond debt service was funded by the Series B Debt Service Reserve Fund. Below is a chart indicating the reserves that have been drawn upon to cover the shortfalls on the Series A and Series B debt service payments.

<sup>\*\*</sup> Debt Service for 2007 was covered by bond proceeds; bond proceeds also partially covered 2008 debt service

<u>January 1, 2010</u>		January 1, 2011	
Series B:		Series A:	
Third Tier Debt Service Account	\$654.48	Operating Reserve Fund	\$414,663.05
Operating Reserve Fund	\$26,711.54		, ,
		Series B:	
<u>July 1, 2010</u>		Operating Reserve Fund	\$667,103.00
Series A:		July 1, 2011	
Cash Trap Fund	\$320,540.73		
Third Tier Debt Service Account	\$541.60	Series A:	
Operating Reserve Fund	\$1,586,760.04	Operating Reserve Fund	\$983,316.55
Series B:		Series B:	
Operating Reserve Fund	\$1,044,828.98	Operating Reserve Fund	\$276,680.71
		Series B Debt Service Reserve Fund	S277, 297, 47

It is important to note the differences in how shortfalls are funded for these two different series of Bonds. Below is a simplified illustration of how these shortfalls are funded, after the Cash Trap Fund and Operating Reserve Fund have been drawn down to their minimum balances, which occurred as of July 1, 2011.



The significant difference is that a shortfall arising at the Series A Bond level is to be paid first by a Village appropriation before reaching the Series A Debt Service Reserve Fund. However, a shortfall arising at the Series B Bond level is to be paid from the Series B Debt Service Reserve Fund prior to being paid by a Village appropriation. It should be noted that the Village has a \$2 million letter of credit from the Asset Manager for any shortfall on the Series B Bonds, after the Series B Debt Service Reserve Fund and other sources are fully utilized. The letter of credit, in its current form, is from an LLC in which the Asset Manager has an interest.

Prior to the January 1, 2012 debt service payments, the current balances in each of the Series A and Series B Debt Service accounts are indicated below:

Series A Debt Service Reserve - \$9,574,713

Series B Debt Service Reserve - \$2,912,499

If there is a shortfall on the Series A Bonds and the Village appropriates to make up the difference as set forth in the Bond Indenture, then the Series A Debt Service Reserve remains fully intact. If there is a shortfall on the Series A Bonds and the Village does not appropriate, the shortfall will be funded by the Series A Debt Service Reserve.

#### Series C Debt Service

Series C Debt Service has not been paid since January 1, 2010, other than minimal partial payments from the mechanism in the Indenture that remits Asset Management Fees to the Series C Debt Service Account in the form of an advance when a deficiency in the account exists. As this series of Bonds is at the bottom of the capital stack, a shortfall on the Series C Bonds during the 30 year financing horizon was considered possible and an accrual mechanism for addressing the shortfall was contemplated as part of the financial structure. Unlike the Series A and Series B Bonds, the non-payment of Series C Bonds is not a default by the LPFC. Instead, the Series C Bonds continue to accrue interest, and will not be paid until there are sufficient funds in the Flow of Funds to pay the debt service on the Series C Bonds. The original principal balance of the Series C Bonds of \$22,460,000 has now increased to a principal balance of over \$38 million. If the C Bonds continue to go unpaid while the Series A and Series B Bonds are fully paid down according to the amortization schedule in 2035, then the principal balance on the Series C Bonds will have escalated to an amount in excess of \$130 million. This level of debt should be compared with the value of the project in 2035 to determine what level of expected equity for the LPFC may exist at that time. However, it is not practical to estimate the value of the project in 2035 given the long horizon.

#### **Tender Offer**

Earlier this year, in order to attempt to address and resolve the foreseeable financial difficulties that the project would encounter, the LPFC issued a tender offer to the holders of the Series A and Series C Bonds inviting them to sell their Bonds at a discount back to the LPFC. As part of that tender offer, three estimated future cash flow scenarios under the current capital structure and management agreements were prepared to measure the impact on the Flow of Funds and Bondholders under these cases. The cash flow projections are attached hereto as Exhibit B.

The scenarios are as follows:

- a) Revenues from the hotel and convention center and net income grow with inflation only (3%) from 2010 actual unaudited results;
- b) Revenues and net income reach 2008 levels in 2014 and grow with inflation thereafter; and
- c) Revenues and net income are as projected in the market study that was performed by HVS International as part of the tender process.

In each scenario, there are significant debt payment shortfalls into the future. The LPFC believed that the capital restructuring that it proposed as part of the tender offer would have brought debt service in line with projected future Net Operating Income, as well as allowed the various other reserve accounts to be re-funded. However, there was insufficient bondholder response to the tender offer.

#### Reserves for Maintenance of the Hotel and Convention Center

Two reserves were created for the long-term health of the project. The Furniture, Fixtures and Equipment (FF&E) reserves and Capital Expenditure (CapEx) reserves were established to allow the hotel and restaurants to be maintained and improved on a regular basis to keep the facilities up to their high standards as well as the brand standards of Westin and Harry Carays. However, these reserves are significantly underfunded, as there has not been sufficient Net Operating Income in order to meet the deposits in the Flow of Funds for these purposes. Therefore, it is anticipated that the funds currently within these reserves will be depleted by 2013. There is no funding mechanism in place to provide additional capital to these funds. Failure to maintain the brand standards could possibly result in a default with the Hotel Manager or Restaurant Manager Below is a list of the reserves, as well as the approximate amounts that have accrued and gone unpaid.

Unfunded Senior Hotel FF&E Reserve: \$955,000

Unfunded Senior Hotel CapEx Reserve: \$955,000

Unfunded Senior Restaurant FF&E/CapEx Reserve: \$174,000

Total: \$2,084,000

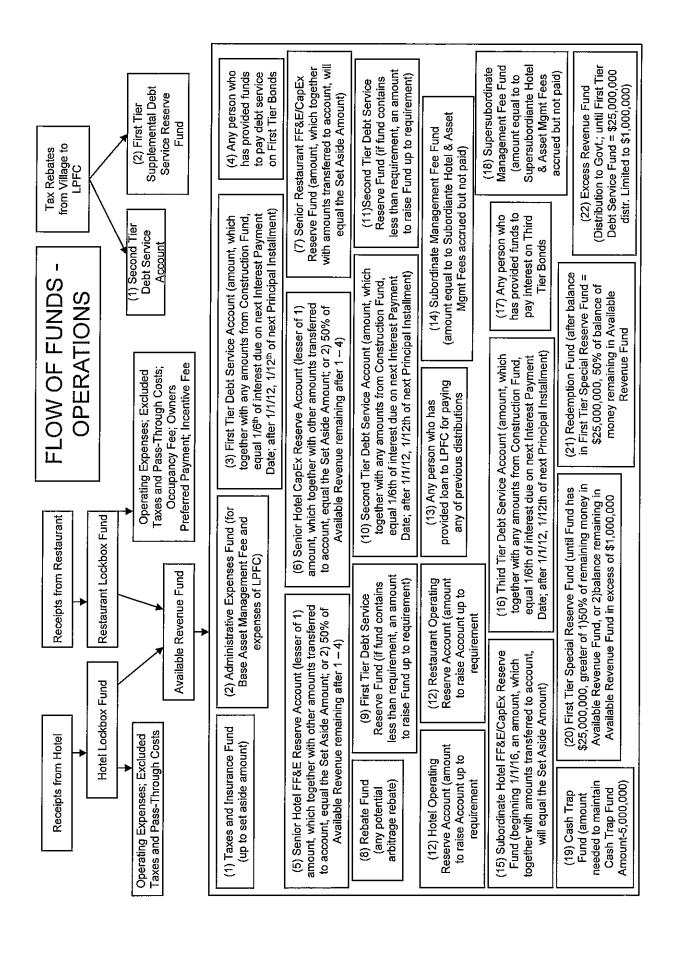
#### **Management Fees**

Finally, there are various management fees to the Hotel Manager and Asset Manager that have gone unpaid and continue to accrue in an amount in excess of \$3.3 million.

#### 2012 Budget

The 2012 Master Operating Plan and Capital Budget ("Budget") has been provided separately. Absent any change in financial or operating structure, the projected Net Operating Income in the Budget falls short of that which is necessary to cover the debt service payments for 2012.

# **EXHIBIT A**

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# **EXHIBIT B**

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Calendar Year	2010	2011	2012	2013	2014
TOTAL NET REVENUES (1)		·			
Net Operating Income		5,446	5,609	5,778	5,951
Administrative Expenses		(562)	(579)	(597)	(614)
Total Investment Earnings		38	25	25	25
TOTAL NET REVENUES		4,921	5,055	5,206	5,362
CASH FLOW EXPENDITURES (REVENUES)					
Scries "A" Debt Service		7,457	9,017	9,069	9,119
Series "A" Capitalized Interest and DSRF Earnings		(407)	(407)	(341)	(276)
SERIES "A" NET DEBT SERVICE		7,050	8,610	8,728	8,843
Draw on Cash Trap Fund		_	· _	, _	· _
Draw on Operating Reserve Fund		1,260	_	_	
Village Limited Backstop		869	2,000	2,000	2,000
Draw on DSRF		007	1,555	1,522	1,482
			2,000	1,525	1,102
Hotel FF&E Reserve Deposit (4%)		_		_	_
Restaurant FF&E Reserve Deposit (1%)		-	_		_
Restaurant Incentive Fee		_	_	_	_
Cash Flow Remaining / (Senior Bond Deficiency)		_	-	-	
		(0.50)	(0.00)	(1.000)	(1.0.40)
HOT, F&B, Sales Tax Contribution		(952)	(980)	(1,009)	(1,040)
Series "B" Debt Service		2,226	2,431	2,498	2,567
Series "B" Capitalized Interest and DSRF Earnings		(136)	(87)	(29)	
SERIES "B" NET DEBT SERVICE		2,091	2,344	2,469	2,567
Cash Flow Remaining		(1.139)	(1,364)	(1,459)	(1,527)
Draw on Cash Trap		-	-	-	-
Draw on Operating Reserve Fund		-	-	-	-
Draw on DSRF		1,139	1,364	687	-
Village Backstop (Series B Bonds)		-	-	772	1,527
CASH FLOW REMAINING	<del> </del>	<u> </u>	<u> </u>	<del>-</del>	
Replenishment of the DSRF		-	_	_	_
Subordinate Asset Manager Fee		-	_	_	_
Subordinate Management Fee		_	_	_	_
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)		_	-	-	
Series "C" Debt Service		-	_	_	-
CASH FLOW REMAINING	•	-	-	-	-
Supersubordinate Asset Manager Fee		_	_	_	
Supersubordinate Management Fee		_	_	_	_
EXCESS REVENUE		_	•	•	
DECEDATE PUNID DAT ANICEC					
RESERVE FUND BALANCES	2.760	2 500	2 500	2.500	2,500
Operating Reserve Fund Balance	3,760	2,500	2,500	2,500	2,500
Cash Trap Fund Balance	-	-	-	-	-
Sinking Fund Balance Special Reserve Fund (Series A Bonds)	-	-	-	•	-
	•	-	-	-	-
Supplemental Reserve Fund (Series A Only)  Total Reserve Fund Balances	3,760	2,500	2,500	2,500	2,500
-	5,700	0,000	2,300	2,000	2,300
BOND FUNDED DEBT SERVICE RESERVES	0.575	0.575	0.000	C 400	E 0.17
Series A Debt Service Reserve Fund	9,575	9,575	8,020	6,498	5,017
Series B Debt Service Reserve Fund	3,190	2,051	687	- C 400	F 017
Total Bond Funded DSR	12,765	11,626	8,707	6,498	5,017
TOTAL RESERVE FUND BALANCE	16,525	14,126	11,207	8,998	7,517

Calendar Year	2015	2016	2017	2018	2019	2020	2021
TOTAL NET REVENUES (1)							
Net Operating Income	6,130	6,313	6,503	6,698	6,899	7,106	7,319
Administrative Expenses	(633)	(652)	(671)	(692)	(712)	(734)	(756)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	5,522	5,687	5,856	6,031	6,212	6,397	6,588
CASH FLOW EXPENDITURES (REVENUES)							
Series "A" Debt Service	9,171	9,227	9,284	9,344	9,401	9,464	9,526
Series "A" Capitalized Interest and DSRF Earnings	(213)	(152)	(93)	(36)	0	0	0
SERIES "A" NET DEBT SERVICE	8,958	9,075	9,191	9,308	9,401	9,464	9,526
Draw on Cash Trap Fund	-	-	_	_	_	-	-
Draw on Operating Reserve Fund	_	_	_	_	_	_	_
Village Limited Backstop	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Draw on DSRF	1,436	1,388	1,335	858	-	•	-
Hotel FF&E Reserve Deposit (4%)	-	-	-	-	=	=	-
Restaurant FF&E Reserve Deposit (1%)	-	•	-	-	-	-	-
Restaurant Incentive Fee	-	_	_	_	_	_	_
Cash Flow Remaining // (Senior Bond Deficiency)				(419)	(1,189)	(1,067)	(938)
HOT, F&B, Sales Tax Contribution	(1,071)	(1,103)	(1,136)	(1,170)	(1,205)	(1,241)	(1,279)
Series "B" Debt Service	2,642	2,714	2,798	2,877	2,961	3,045	3,134
Series "B" Capitalized Interest and DSRF Earnings	2,072	2,717	2,770	2,077	2,901	3,043	3,134
SERIES "B" NET DEBT SERVICE	2,642	2,714	2,798	2,877	2,961	3,045	3,134
Cash Flow Remaining	(1,571)	(1,611)	(1,662)	(1,707)	(1,756)	(1,804)	(1,855)
Draw on Cash Trap		-	-	-	~	-	-
Draw on Operating Reserve Fund	-	-	-	-	-	-	-
Draw on DSRF	-	-	-	-	-	-	-
Village Backstop (Series B Bonds)	1,571	1,611	1,662	1,707	1,756	1,804	1,855
CASH FLOW REMAINING	-	-	<u>-</u>		-	-	
Replenishment of the DSRF	_	_	_	_	_	_	_
Subordinate Asset Manager Fee	-	-	_	-	-	-	-
Subordinate Management Fee	~	_	_	_	-	_	_
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	-	-	-	-	•	-	-
Series "C" Debt Service	-	-	-	-	-		-
CASH FLOW REMAINING	-	-		-	-	-	
Supersubordinate Asset Manager Fee	_	_	_	_	_	_	
Supersubordinate Management Fee	_	-		_	_	-	_
EXCESS REVENUE	-	-		_	-		
Nicola - 11							
RESERVE FUND BALANCES	2 500	2 500	2 500	2 500	2 500	2 500	0.000
Operating Reserve Fund Balance Cash Trap Fund Balance	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Sinking Fund Balance	-	-	-	-	-	-	-
Special Reserve Fund (Series A Bonds)	<u>-</u>	<del>-</del> -	_	<u>-</u>	- -	-	-
Supplemental Reserve Fund (Series A Only)	<u>-</u>	<del>-</del>	<del>-</del> -	-	<del>-</del>	-	-
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
<del>-</del>	2,200	2,500	2,500	2,500	2,500	2,500	2,000
BOND FUNDED DEBT SERVICE RESERVES							
Series A Debt Service Reserve Fund	3,581	2,192	858	-	-	-	-
Series B Debt Service Reserve Fund	-	-	•	-	•	-	<del>-</del> .
Total Bond Funded DSR	3,581	2,192	858	-	-	-	<u> </u>
TOTAL RESERVE FUND BALANCE	6,081	4,692	3,358	2,500	2,500	2,500	2,500

Calendar Year	2022	2023	2024	2025	2026	2027	2028
TOTAL NET REVENUES (1)							
Net Operating Income	7,539	7,765	7,998	8,238	8,485	8,739	9,001
Administrative Expenses	(778)	(802)	(826)	(850)	(876)	(902)	(929)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	6,785	6,988	7,197	7,412	7,634	7,862	8,097
CASH FLOW EXPENDITURES (REVENUES)	•						
Series "A" Debt Service	9,592	9,656	9,722	9,792	9,866	9,938	10,010
Series "A" Capitalized Interest and DSRF Earnings	0	0	0	0	0	0	0
SERIES "A" NET DEBT SERVICE	9,592	9,656	9,722	9,792	9,866	9,938	10,010
Draw on Cash Trap Fund	-	-	=	-	-	-	-
Draw on Operating Reserve Fund	-	-	-	-	-	-	_
Village Limited Backstop	2,000	2,000	2,000	2,000	2,000	2,000	1,913
Draw on DSRF	-	-	-	-	-	-	-
Hotel FF&E Reserve Deposit (4%)	-	-	-	-	•	-	-
Restaurant FF&E Reserve Deposit (1%)	-	-	-	-	-	-	-
Restaurant Incentive Fee	-	-	-	-	-	-	-
Cash How Remaining / (Senior Bond Deficiency)	(807)	- (668)	(525)	(380)	(233)	(70)	
HOT, F&B, Sales Tax Contribution	(1,317)	(1,357)	(1,397)	(1,439)	(1,482)	(1,527)	(1,573)
Series "B" Debt Service	3,220	3,313	3,408	3,509	3,610	3,711	3,821
Series "B" Capitalized Interest and DSRF Earnings	-			•	-	-	-
SERIES "B" NET DEBT SERVICE	3,220	3,313	3,408	3,509	3,610	3,711	3,821
Cash Flow Remaining	(1,902)	(1,956)	(2,011)	(2,070)	(2,128)	(2,184)	(2,249)
Draw on Cash Trap	-	-	-	-	-	-	_
Draw on Operating Reserve Fund	-	-	-	-	-	-	-
Draw on DSRF	-	-	•	-	-	-	-
Village Backstop (Series B Bonds)	1,902	1,956	2,011	2,070	2,128	2,184	2,249
CASH FLOW REMAINING	•	-		-	-	-	
Replenishment of the DSRF	-	-	-	_	_	_	-
Subordinate Asset Manager Fee	-	-	•	_	_	_	_
Subordinate Management Fee	-	· -	-	=	-	-	-
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	-	-	-	-		-	-
Series "C" Debt Service	-	-	-	-	-	-	-
CASH FLOW REMAINING	-	-			-	-	-
Supersubordinate Asset Manager Fee	_	_	_	_		_	
Supersubordinate Management Fee	_	_	_	_	_	_	-
EXCESS REVENUE	_	_	-	_	_		<del></del>
RESERVE FUND BALANCES	2.500	2.500	2 500	2.500	2.500	2 500	2.500
Operating Reserve Fund Balance	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Cash Trap Fund Balance Sinking Fund Balance	-	-	-	-	-	-	=
Special Reserve Fund (Series A Bonds)	<u>-</u>	<del>-</del>	-	-	-	- 	•
Supplemental Reserve Fund (Series A Only)	<u>-</u>	<u>-</u>	<u>-</u>	-	-	_	-
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
<u>-</u>	2,500	2,500	2,500	2,200	2,500	2,300	2,300
BOND FUNDED DEBT SERVICE RESERVES							
Scries A Debt Service Reserve Fund	-	-	-		-	-	-
Series B Debt Service Reserve Fund	-	-	-	-	-	-	
Total Bond Funded DSR	-	-	-	-	-	-	-
TOTAL RESERVE FUND BALANCE	2,500	2,500	2,500	2,500	2,500	2,500	2,500

Calendar Year	2029	2030	2031	2032	2033	2034	2035
TOTAL NET REVENUES (1)	<del>.</del>						
Net Operating Income	9,271	9,550	9,836	10,131	10,435	10,748	11,071
Administrative Expenses	(957)	(986)	(1,016)	(1,046)	(1,077)	(1,110)	(1,143)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	8,339	8,589	8,846	9,110	9,383	9,663	9,953
CASH FLOW EXPENDITURES (REVENUES)					•		·
Series "A" Debt Service	10,086	10,165	10,244	10,326	10,409	10,501	20,160
Series "A" Capitalized Interest and DSRF Earnings	0	0	0	0	0	0	0
SERIES "A" NET DEBT SERVICE	10,086	10,165	10,244	10,326	10,409	10,501	20,160
Draw on Cash Trap Fund	-	-	-	-	-	_	-
Draw on Operating Reserve Fund	-	-	•	-	-	-	-
Village Limited Backstop	1,747	1,576	1,398	1,216	1,027	838	2,000
Draw on DSRF	-	-	-	-	-	-	•
Hotel FF&E Reserve Deposit (4%)	_	_	_				
Restaurant FF&E Reserve Deposit (1%)	_	_	_	_	_	•	-
Restaurant Incentive Fee			_	_	_	_	_
Cash Flow Remaining / (Senior Bond Deficiency)		-	-	- 10-2-10-15-00-15	-	-	- 20.005%
	e je ja jede alimasi			el production		<u> </u>	(8,207)
HOT, F&B, Sales Tax Contribution	(1,620)	(1,668)	(1,719)	(1,770)	(1,823)	(1,878)	(1,934)
Series "B" Debt Service	3,880	3,879	3,880	3,879	3,881	3,878	7,068
Series "B" Capitalized Interest and DSRF Earnings	-	-		-	-	<u>-</u> -	-
SERIES "B" NET DEBT SERVICE	3,880	3,879	3,880	3,879	3,881	3,878	7,068
Cash Flow Remaining	(2,260)	(2,210)	(2,162)	(2,109)	(2,057)	(2,001)	(5,133)
Draw on Cash Trap		_	_	-	_	_	_
Draw on Operating Reserve Fund	•	_	-		-	_	_
Draw on DSRF	-	-	-	-	_	-	_
Village Backstop (Series B Bonds)	2,260	2,210	2,162	2,109	2,057	2,001	5,133
CASH FLOW REMAINING	-	_	-	-	-	-	-
Replenishment of the DSRF							
Subordinate Asset Manager Fee	-	-	-	-	-	-	-
Subordinate Management Fee	-	_	_	-	-	-	_ [
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	_	_	_	_	_	_	
Series "C" Debt Service	_	-	_	_	_	_	_
CASH FLOW REMAINING	-	-	_	_	-		_
Supersubordinate Asset Manager Fee	-	_	-	_	•	-	-
Supersubordinate Management Fee  EXCESS REVENUE	<del>-</del>		<del>.</del>	<del>.</del>	<del></del>	<del>-</del>	
RESERVE FUND BALANCES	9.500	0.500	0.500	0.500	0.500	0.500	0.500
Operating Reserve Fund Balance	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Cash Trap Fund Balance Sinking Fund Balance	-	_	_	-	-	-	-
Special Reserve Fund (Series A Bonds)	-	-	-	-	-	=	-
Supplemental Reserve Fund (Series A Only)	<del>-</del>	-	_	-	•	-	- [
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
BOND FUNDED DEBT SERVICE RESERVES	2,300	٥٥٥٥	0,500	2,300	2,300	2,300	2,300
Series A Debt Service Reserve Fund	_						
Series B Debt Service Reserve Fund	-	-	-	-	-	-	-
Total Bond Funded DSR	<u>•</u>	-	-	-		-	-
TOTAL RESERVE FUND BALANCE	2,500	2,500	2,500	2,500	2,500	2,500	2,500
TOTAL RESERVE FORD BALAINCE	300 و	2,300	300 م	2,300	2,500	2,500	4,500

MOMAY A WIND DEPTH A TOTAL CO.	2010	2011	2012	2013	2014
TOTAL NET REVENUES (1)					
Net Operating Income		5,836	6,442	7,111	7,850
Administrative Expenses		(562)	(579)	(597)	(614)
Total Investment Earnings		38	25	25	25
TOTAL NET REVENUES		5,311	5,888	6,539	7,261
CASH FLOW EXPENDITURES (REVENUES)	***				
Series "A" Debt Service		7,457	9,017	9,069	9,119
Series "A" Capitalized Interest and DSRF Earnings		(407)	(407)	(376)	(370)
SERIES "A" NET DEBT SERVICE		7,050	8,610	8,693	8,750
Draw on Cash Trap Fund		•	.,	,,,,,	-7
1		1 260	-	-	-
Draw on Operating Reserve Fund Village Limited Backstop		1,260 478	2,000	2,000	1,489
Draw on DSRF		470	722	153	1,402
Diaw on Dold			122	133	-
Hotel FF&E Reserve Deposit (4%)		_	_	_	_
Restaurant FF&E Reserve Deposit (1%)		_	_	•	_
Restaurant Incentive Fee		_	_	_	_
Cash Flow Remaining / (Senior Bond Deficiency)		_	_		Will a habit of each area.
		WE A	(0.00)	(4.005)	MEETING BETTEEN
HOT, F&B, Sales Tax Contribution		(954)	(989)	(1,025)	(1,064)
Series "B" Debt Service		2,226	2,431	2,498	2,567
Series "B" Capitalized Interest and DSRF Earnings		(136)	(87)	(30)	
SERIES "B" NET DEBT SERVICE		2,091	2,344	2,468	2,567
Cash Flow Remaining		(1,136)	(1,355)	(1,443)	(1,503)
1					
Draw on Cash Trap		-	-	-	-
		- -	- -	<del>-</del>	
Draw on Cash Trap Draw on Operating Reserve Fund Draw on DSRF		- - 1,136	- - 1,355	- - 699	- -
Draw on Operating Reserve Fund Draw on DSRF		- - 1,136 -	- - 1,355 -	- - 699 744	1,503
Draw on Operating Reserve Fund		- - 1,136 - -	- - 1,355 - -		1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING		1,136	<u> </u>	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF		1,136	<u> </u>	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee		1,136	<u> </u>	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee		1,136	<u> </u>	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out)		1,136 	<u> </u>	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service		1,136 	<u> </u>	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING		1,136 - - - - - - - - -	-	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee		1,136 - - - - - - - - -	-	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee				744  - - - - - -	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee		- 1,136 - - - - - - - - - - -	-	744	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES				744  - - - - - -	-
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE	3,760			744  - - - - - -	1,503
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES	3,760		- - - - - - -	744 - - - - - - -	-
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance	3,760		- - - - - - -	744 - - - - - - -	-
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance Cash Trap Fund Balance Sinking Fund Balance Special Reserve Fund (Scries A Bonds)	3,760		- - - - - - -	744 - - - - - - -	-
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance Cash Trap Fund Balance Sinking Fund Balance	3,760		- - - - - - -	744 - - - - - - -	-
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance Cash Trap Fund Balance Sinking Fund Balance Special Reserve Fund (Scries A Bonds)	3,760		- - - - - - -	744 - - - - - - -	-
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance Cash Trap Fund Balance Sinking Fund Balance Special Reserve Fund (Series A Bonds) Supplemental Reserve Fund (Series A Only)	, - - -	2,500	2,500	744 2,500	2,500
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance Cash Trap Fund Balance Sinking Fund Balance Special Reserve Fund (Series A Bonds) Supplemental Reserve Fund (Series A Only) Total Reserve Fund Balances	, - - -	2,500	2,500	744 2,500	2,500
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds) CASH FLOW REMAINING Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service CASH FLOW REMAINING Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance Cash Trap Fund Balance Sinking Fund Balance Special Reserve Fund (Series A Bonds) Supplemental Reserve Fund (Series A Only) Total Reserve Fund Balances BOND FUNDED DEBT SERVICE RESERVES	3,760	2,500	2,500	744 - - - - - - - 2,500	2,500
Draw on Operating Reserve Fund Draw on DSRF Village Backstop (Series B Bonds)  CASH FLOW REMAINING  Replenishment of the DSRF Subordinate Asset Manager Fee Subordinate Management Fee Subordinate FF&E Reserve Deposit (1% in 10th yr & out) Series "C" Debt Service  CASH FLOW REMAINING  Supersubordinate Asset Manager Fee Supersubordinate Management Fee EXCESS REVENUE  RESERVE FUND BALANCES Operating Reserve Fund Balance Cash Trap Fund Balance Sinking Fund Balance Special Reserve Fund (Series A Bonds) Supplemental Reserve Fund (Series A Only) Total Reserve Fund Balances BOND FUNDED DEBT SERVICE RESERVES Series A Debt Service Reserve Fund	3,760	2,500 - - 2,500 9,575	2,500 - - - - - - - - - - - - - - - - - -	744 - - - - - - - 2,500	2,500

Calendar Year	2015	2016	2017	2018	2019	2020	2021
TOTAL NET REVENUES (1)							
Net Operating Income	8,086	8,328	8,578	8,835	9,100	9,373	9,655
Administrative Expenses	(633)	(652)	(671)	(692)	(712)	(734)	(756)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	7,478	7,701	7,932	8,169	8,413	8,665	8,924
CASH FLOW EXPENDITURES (REVENUES)							
Series "A" Debt Service	9,171	9,227	9,284	9,344	9,401	9,464	9,526
Series "A" Capitalized Interest and DSRF Earnings	(370)	(370)	(370)	(370)	(370)	(370)	(370)
SERIES "A" NET DEBT SERVICE	8,801	8,857	8,914	8,974	9,031	9,094	9,156
Draw on Cash Trap Fund	-	_	_	_	_	_	_
Draw on Operating Reserve Fund	_	_	_	_	_	_	_
Village Limited Backstop	1,324	1,156	983	806	618	429	233
Draw on DSRF	-,0-,	-	-	-	-	-	-
Hotel FF&E Reserve Deposit (4%)	-	-	-		-	-	-
Restaurant FF&E Reserve Deposit (1%)	-	-	-	-	-	-	-
Restaurant Incentive Fee	-	_	_	-	_	-	
Cash Flow Remaining / (Senior Bond Deficiency)						north and s	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
HOT, F&B, Sales Tax Contribution	(1,100)	(1,133)	(1,167)	(1,202)	(1,238)	(1,275)	(1,313)
Series "B" Debt Service	2,642	2,714	2,798	2,877	2,961	3,045	3,134
Series "B" Capitalized Interest and DSRF Earnings	2,0-12	2,714	2,170	2,077	2,701	5,075	3,134
SERIES "B" NET DEBT SERVICE	2,642	2,714	2,798	2,877	2,961	3,045	3,134
	2,0 12	<b>_,</b>	_,	_,0	**,701	5,0 15	3,101
Cash How Remaining	(1,543)	(1,582)	(1,631)	(1,675)	(1,723)	(1,771)	(1,821)
Draw on Cash Trap	-	•	-	-	-	-	-
Draw on Operating Reserve Fund	-	-	-	-	-	-	-
Draw on DSRF	-	-	-	-	-	-	-
Village Backstop (Series B Bonds)	1,543	1,582	1,631	1,675	1,723	1,771	1,821
CASH FLOW REMAINING	-	-	-	-		-	-
Replenishment of the DSRF	-	-	-	-	_	-	-
Subordinate Asset Manager Fee	-	-	-	-	-	-	-
Subordinate Management Fee	-	-	-	-	-	-	-
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	-	-	-	-	-	-	-
Series "C" Debt Service	-	-	•	-	-		-
CASH FLOW REMAINING	-	-	-		-	-	_
Supersubordinate Asset Manager Fee	_	_	_	_	_	•	_
Supersubordinate Management Fee	_	_	-	_	_	-	_
EXCESS REVENUE	-	-	-	_	_	_	-
DECEMBER PUNTO DAL ANICES							
RESERVE FUND BALANCES Operating Reserve Fund Balance	2 500	2 500	2 500	2,500	2 500	2 500	2 500
Cash Trap Fund Balance	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Sinking Fund Balance	-	-	-	-	-	•	-
Special Reserve Fund (Series A Bonds)	<u>-</u>	-	_	-	<del>-</del>	-	-
Supplemental Reserve Fund (Series A Only)	-	-	_	-	-	-	_
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
	-,500	_,,,,,,	-,000	_,500	-,500	_,500	2,500
BOND FUNDED DEBT SERVICE RESERVES	0 = 0.0	A ====	0 ***	0 =04	0 200	0 200	0 = 0 =
Series A Debt Service Reserve Fund	8,700	8,700	8,700	8,700	8,700	8,700	8,700
Series B Debt Service Reserve Fund		-		-	-	-	
Total Bond Funded DSR	8,700	8,700	8,700	8,700	8,700	8,700	8,700
TOTAL RESERVE FUND BALANCE	11,200	11,200	11,200	11,200	11,200	11,200	11,200

Calendar Year	2022	2023	2024	2025	2026	2027	2028
TOTAL NET REVENUES (1)							
Net Operating Income	9,944	10,242	10,550	10,866	11,192	11,528	11,874
Administrative Expenses	(778)	(802)	(826)	(850)	(876)	(902)	(929)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	9,191	9,466	9,749	10,041	10,341	10,651	10,969
CASH FLOW EXPENDITURES (REVENUES)							
Series "A" Debt Service	9,592	9,656	9,722	9,792	9,866	9,938	10,010
Series "A" Capitalized Interest and DSRF Earnings	(370)	(370)	(370)	(370)	(370)	(370)	(370)
SERIES "A" NET DEBT SERVICE	9,223	9,286	9,352	9,422	9,497	9,568	9,640
Draw on Cash Trap Fund	-	_	_	~	_	_	_
Draw on Operating Reserve Fund	-	-	-	-	_	_	-
Village Limited Backstop	32	-	-	-	-	-	-
Draw on DSRF	-	-	-	-	-	-	-
Hotel FF&E Reserve Deposit (4%)	-	179	397	618	845	1,083	1,329
Restaurant FF&E Reserve Deposit (1%)	-	-	-	-	-	-	-
Restaurant Incentive Fee	-	-	-	-	-	-	-
Cash-Flow Remaining: / (Senior Bond Deficiency)			- 1 T				7
HOT, F&B, Sales Tax Contribution	(1,352)	(1,393)	(1,435)	(1,478)	(1,522)	(1,568)	(1,615)
Series "B" Debt Service	3,220	3,313	3,408	3,509	3,610	3,711	3,821
Series "B" Capitalized Interest and DSRF Earnings	•		· -	-	<i>-</i>	_	, <u>-</u>
SERIES "B" NET DEBT SERVICE	3,220	3,313	3,408	3,509	3,610	3,711	3,821
Cash Flow Remaining	(1,867)	(1,920)	(1,973)	(2,031)	(2,088)	(2,143)	(2,207)
Draw on Cash Trap	-	-	-	•	-	-	-
Draw on Operating Reserve Fund	-	-	-	-	-	-	-
Draw on DSRF	÷	-	=	-	-	-	-
Village Backstop (Series B Bonds)	1,867	1,920	1,973	2,031	2,088	2,143	2,207
CASH FLOW REMAINING	-	-	-	-	-	-	
Replenishment of the DSRF	-	-	-	-	-	-	-
Subordinate Asset Manager Fee	-	-	-	-	-	-	-
Subordinate Management Fee	-	-	-	-	-	-	-
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	-	-	-	-	-	-	-
Series "C" Debt Service		<del></del>		<del></del> .		-	-
CASH FLOW REMAINING	-	-	-	-	-	-	-
Supersubordinate Asset Manager Fee	-	-	-	-	-	-	-
Supersubordinate Management Fee	-	-	-	-	-	-	-
EXCESS REVENUE	-	-	-	-	-	-	-
RESERVE FUND BALANCES		· · · · · · · · ·			<del></del>	···	
Operating Reserve Fund Balance	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Cash Trap Fund Balance	_,	,	-,	-,	-,	-,	_,
Sinking Fund Balance	-	-	-	-	-	-	-
Special Reserve Fund (Series A Bonds)	-	-	-	-	-	-	_
Supplemental Reserve Fund (Series A Only)							
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
BOND FUNDED DEBT SERVICE RESERVES							
Series A Debt Service Reserve Fund	8,700	8,700	8,700	8,700	8,700	8,700	8,700
Series B Debt Service Reserve Fund	-	-	-	-	-	-	_
Total Bond Funded DSR	8,700	8,700	8,700	8,700	8,700	8,700	8,700
TOTAL RESERVE FUND BALANCE	11,200	11,200	11,200	11,200	11,200	11,200	11,200
· · · · · · · · · · · · · · · · · · ·							

Calendar Year	2029	2030	2031	2032	2033	2034	2035
TOTAL NET REVENUES (1)							
Net Operating Income	12,230	12,597	12,975	13,364	13,765	14,178	14,603
Administrative Expenses	(957)	(986)	(1,016)	(1,046)	(1,077)	(1,110)	(1,143)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	11,298	11,636	11,984	12,343	12,713	13,093	13,485
CASH FLOW EXPENDITURES (REVENUES)							
Series "A" Debt Service	10,086	10,165	10,244	10,326	10,409	10,501	20,160
Series "A" Capitalized Interest and DSRF Earnings	(370)	(370)	(370)	(370)	(370)	(370)	(9,069)
SERIES "A" NET DEBT SERVICE	9,716	9,795	9,874	9,956	10,040	10,132	11,090
Draw on Cash Trap Fund	-	-	=	=	=		-
Draw on Operating Reserve Fund	-	-	_	-	-	-	-
Village Limited Backstop	-	-	-	-	-	-	-
Draw on DSRF	-	-	-	-	-	-	-
Hotel FF&E Reserve Deposit (4%)	1,581	1,720	1,772	1,825	1,880	1,936	1,994
Restaurant FF&E Reserve Deposit (1%)	-	116	119	123	126	130	134
Restaurant Incentive Fee	-	-	-	-	-	-	-
Cash Flow Remaining / (Senior Bond Deficiency)		5	- 220	440	667	895	267
HOT, F&B, Sales Tax Contribution	(1,663)	(1,713)	(1,765)	(1,818)	(1,872)	(1,928)	(1,986)
Series "B" Debt Service	3,880	3,879	3,880	3,879	3,881	3,878	7,068
Series "B" Capitalized Interest and DSRF Earnings	, <u>-</u>	´ •	-	-	-,	-,	
SERIES "B" NET DEBT SERVICE	3,880	3,879	3,880	3,879	3,881	3,878	7,068
Cash Flow Remaining	(2,217)	(2,160)	(1,896)	(1,622)	(1,341)	(1,055)	(4,814)
Draw on Cash Trap	-	•	-	-	-	-	-
Draw on Operating Reserve Fund	-	-	-	-	-	-	-
Draw on DSRF	-	-	-	-	-	-	-
Village Backstop (Series B Bonds)	2,217	2,160	1,896	1,622	1,341	1,055	4,814
CASH FLOW REMAINING	-	-		<u>-</u>	-	•	-
Replenishment of the DSRF	_	_	_	_	_	_	_
Subordinate Asset Manager Fee	_	_	-	_	-	-	_
Subordinate Management Fee	-	-	-	-	-	-	-
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	-	-	-	-	-	-	_
Series "C" Debt Service	-	-	-	-	-	-	-
CASH FLOW REMAINING	-	-	-	-	-	_	-
Supersubordinate Asset Manager Fee	_						
Supersubordinate Management Fee	_	_	_	-	-	_	_
EXCESS REVENUE			<del>-</del>				
RESERVE FUND BALANCES							
Operating Reserve Fund Balance	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Cash Trap Fund Balance	-	-	-	-	-	-	-
Sinking Fund Balance	-	-	-	-	-	-	-
Special Reserve Fund (Series A Bonds)	-	-	-	-	-	-	-
Supplemental Reserve Fund (Series A Only)		7.500	A 500		0.500	•	
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
BOND FUNDED DEBT SERVICE RESERVES							
Series A Debt Service Reserve Fund	8,700	8,700	8,700	8,700	8,700	8,700	8,700
Series B Debt Service Reserve Fund	-		-			-	-
Total Bond Funded DSR	8,700	8,700	8,700	8,700	8,700	8,700	8,700
TOTAL RESERVE FUND BALANCE	11,200	11,200	11,200	11,200	11,200	11,200	11,200

TOTAL NET REVENUES	Calendar Year	2010	2011	2012	2013	2014
Administrative Expenses	TOTAL NET REVENUES					
TOTAL INTERVENUES	Net Operating Income		6,228	7,246	8,495	9,905
TOTAL NET REVENUES   5,703   6,692   7,923   9,316     CASH FLOW EXPENDITURES (REVENUES)   5,703   6,692   7,923   9,316     CASH FLOW EXPENDITURES (REVENUES)   7,457   9,017   9,069   9,119     Series 7A* Capitalized Interest and DSRF Earnings   (407)   (407)   (407)   (407)     Series 7A* Capitalized Interest and DSRF Earnings   7,050   8,610   8,662   8,712     Draw on Cash Trap Fund   1,260   -	Administrative Expenses		(562)	(579)	(597)	(614)
Series A" Debt Service   7,457   9,017   9,069   9,119				25		
Series   "A"   Debt Service   7,457   9,017   9,069   9,119	TOTAL NET REVENUES		5,703	6,692	7,923	9,316
Series "A" Capitalized Interest and DSRF Earnings	CASH FLOW EXPENDITURES (REVENUES)					
SERIES 4x* NET DEBT SERVICE			7,457	9,017	9,069	9,119
Draw on Cash Trap Fund						
Draw on Operating Reserve Pund   1,260   -   -   -	SERIES "A" NET DEBT SERVICE		7,050	8,610	8,662	8,712
Village Limited Backstop         86         1,918         739         -           Draw on DSRF         -         -         603           Restaurant FRè&R Reserve Deposit (1%)         -         -         -         603           Restaurant Incentive Fee         -         -         -         -         -           Gastellow Remaining. // (Senoe Bond Deficiency)         -         -         -         -         -           HOT, F&B, Sales Tax Contribution         (981)         (1,056)         (1,139)         (1,233)           Series "B" Debt Service         2,226         2,431         2,498         2,567           Series "B" NET DEBT SERVICE         2,091         2,343         2,464         2,567           Gastia flow Remaining         (1410)         (1,287)         (0,325)         (1,334)           Draw on Cash Trap         -         -         -         -         -           Draw on DSRF         1,110         1,287         794         -           Village Backstop (Series B Bonds)         -         -         -         -           Village Backstop (Series B Bonds)         -         -         -         -           Kabordinate Free Reserve Deposit (1% in 10th yr & out)         - <td>·</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	·		-	-	-	-
Draw on DSRF					<del>-</del>	-
Hotel FF&E Reserve Deposit (4%)   -			86	1,918	739	-
Restaurant FF&E Reserve Deposit (1%)   Restaurant Incentive Fee	Draw on DSRF			-	-	-
Restaurant FF&E Reserve Deposit (1%)   Restaurant Incentive Fee	Lietal EES Persons Deposit (49/)					(02
Restaurant Incentive Fee	1		-	•	-	003
Casis Elow Remaining. / (Senice Bond Deliceres)   Series "B" Debt Service   2,226   2,431   2,498   2,567	- ' '			-	-	-
HOT, F&B, Sales Tax Contribution			-	-	-	
Series "B" Debt Service			T es			T.
Series	HOT, F&B, Sales Tax Contribution		(981)	(1,056)	(1,139)	(1,233)
SERIES "B" NET DEBT SERVICE   2,091   2,343   2,464   2,567			2,226	2,431	2,498	2,567
Cash   Flow   Remaining   Cash   Ca					(34)	
Draw on Cash Trap         -	SERIES "B" NET DEBT SERVICE		2,091	2,343	2,464	2,567
Draw on Operating Reserve Fund	Cash Flow Remaining		(1,110)	(1,287)	(1,325)	(1,334)
Draw on Operating Reserve Fund	Draw on Cash Trap		_	_	_	_
Draw on DSRF   1,110	<u> </u>		-	-	-	_
Village Backstop (Scries B Bonds)         -         -         531         1,334           CASH FLOW REMAINING         -         -         -         -           Replenishment of the DSRF         -         -         -         -           Subordinate Asset Manager Fee         -         -         -         -           Subordinate Management Fee         -         -         -         -           Subordinate FF&E Reserve Deposit (1% in 10th yr & out)         -         -         -         -           Scries "C" Debt Service         -         -         -         -         -         -           CASH FLOW REMAINING         -			1,110	1,287	794	_
Replenishment of the DSRF	Village Backstop (Scries B Bonds)		-	-	531	1,334
Subordinate Asset Manager Fee         -	CASH FLOW REMAINING				-	-
Subordinate Asset Manager Fee         -	Replenishment of the DSRF		-	_	_	_
Subordinate Management Fee	1 *		-	_	_	-
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)			=	-	-	-
Scrics "C" Debt Service			-	-	<del>-</del>	-
Supersubordinate Asset Manager Fee         -			-	-	-	-
Supersubordinate Management Fee	CASH FLOW REMAINING					
Supersubordinate Management Fee	Supersubordinate Asset Manager Fee		_	-	-	_
RESERVE FUND BALANCES           Operating Reserve Fund Balance         3,760         2,500         2,500         2,500           Cash Trap Fund Balance         -         -         -         -         -           Sinking Fund Balance         -         -         -         -         -         -           Special Reserve Fund (Series A Bonds)         -			-	-	•	-
Operating Reserve Fund Balance         3,760         2,500         2,500         2,500           Cash Trap Fund Balance         -         -         -         -           Sinking Fund Balance         -         -         -         -           Special Reserve Fund (Series Λ Bonds)         -         -         -         -           Supplemental Reserve Fund (Series Λ Only)         -         -         -         -         -           Total Reserve Fund Balances         3,760         2,500         2,500         2,500         2,500           BOND FUNDED DEBT SERVICE RESERVES         Series A Debt Service Reserve Fund         9,575         9,575         9,575         9,575           Series B Debt Service Reserve Fund         3,190         2,080         794         -         -           Total Bond Funded DSR         12,765         11,655         10,369         9,575         9,575			-	-	-	
Operating Reserve Fund Balance         3,760         2,500         2,500         2,500           Cash Trap Fund Balance         -         -         -         -           Sinking Fund Balance         -         -         -         -           Special Reserve Fund (Series Λ Bonds)         -         -         -         -           Supplemental Reserve Fund (Series Λ Only)         -         -         -         -         -           Total Reserve Fund Balances         3,760         2,500         2,500         2,500         2,500           BOND FUNDED DEBT SERVICE RESERVES         Series A Debt Service Reserve Fund         9,575         9,575         9,575         9,575           Series B Debt Service Reserve Fund         3,190         2,080         794         -         -           Total Bond Funded DSR         12,765         11,655         10,369         9,575         9,575	RESERVE FUND BALANCES					
Cash Trap Fund Balance       -       -       -       -       -         Sinking Fund Balance       -       -       -       -       -         Special Reserve Fund (Series A Bonds)       -       -       -       -       -       -         Supplemental Reserve Fund (Series A Only)       -		3.760	2,500	2.500	2.500	2,500
Sinking Fund Balance         -		<i>.</i>	, -	, -	, -	´ <u>-</u>
Special Reserve Fund (Series A Bonds)         -		-	-	-	=	-
Supplemental Reserve Fund (Series A Only)         -		-	-	-	_	_
Total Reserve Fund Balances         3,760         2,500         2,575         2,575         2,575         2,575         2,575         2,575         2,575         2,575         2,575         2,575		-	-	-	-	-
Series A Debt Service Reserve Fund         9,575         9,575         9,575         9,575         9,575           Series B Debt Service Reserve Fund         3,190         2,080         794         -         -           Total Bond Funded DSR         12,765         11,655         10,369         9,575         9,575		3,760	2,500	2,500	2,500	2,500
Series B Debt Service Reserve Fund         3,190         2,080         794         -         -           Total Bond Funded DSR         12,765         11,655         10,369         9,575         9,575	BOND FUNDED DEBT SERVICE RESERVES					
Total Bond Funded DSR 12,765 11,655 10,369 9,575 9,575	Series A Debt Service Reserve Fund	9,575	9,575	9,575	9,575	9,575
Total Bond Funded DSR 12,765 11,655 10,369 9,575 9,575	Series B Debt Service Reserve Fund	3,190	2,080	794	-	-
TOTAL RESERVE FUND BALANCE 16,525 14,155 12,869 12,075 12,075	Total Bond Funded DSR	12,765	11,655	10,369	9,575	9,575
	TOTAL RESERVE FUND BALANCE	16,525	14,155	12,869	12,075	12,075

Net Operating Income	Calendar Year	2015	2016	2017	2018	2019	2020	2021
Administrative Expenses   (633)   (652)   (671)   (602)   (712)   (734)   (756)   (7061) Investment Etamings   25   25   25   25   25   25   25   2	TOTAL NET REVENUES							
TOTAL NET REVENUES   5.54   9,881   10,377   10,482   10,785   11,181   11,181   11,662   11,664   11,665   1			-	•	11,148	11,483	11,827	12,182
TOTAL NET REVENUES			, ,	(671)	(692)	(712)	(734)	(756)
CASH FLOW EXPENDITURES (REVENUES)								
Scries   "A" Debt Service   9.171   9.227   9.284   9.344   9.401   9.401   9.404   9.505   9.505   9.605		9,594	9,881	10,177	10,482	10,795	11,118	11,451
Series "A" Capitalized Interest and DSRF Earnings								<u></u>
SERIES "A" NIST DEBT SERVICE		•	9,227	•	9,344	9,401	9,464	9,526
Draw on Operating Reserve Fund								
Draw on Operating Reserve Pund	SERIES "A" NET DEBT SERVICE	8,764	8,820	8,877	8,937	8,994	9,057	9,119
Village Limited Backstop	Draw on Cash Trap Fund	-	-	-	-	_	_	_
Draw on DSRF	Draw on Operating Reserve Fund	-	-	_	-	_		_
Hotel FF&E Reserve Deposit (4%)	Village Limited Backstop	-	-	-	-	-	_	-
Restaurant Flée Reserve Deposit (1%)   Restaurant Incentive Fee	Draw on DSRF	-	-	-	-	-	-	-
Restaurant Flée Reserve Deposit (1%)   Restaurant Incentive Fee	Hotel EES E Bookers Donovit (48/)	020	1.040	1.100	4.200	1 400		4.500
Restaurant Incentive Fee		630	1,002	1,500	,	•	•	,
Series   Poet Service   268   500   723	- ' '	•	-	•	92	95	98	101
HOT, F&B, Sales Tax Contribution		-	-	-	-	-	-	-
Series "B" Debt Service   2,642   2,714   2,798   2,877   2,961   3,045   3,134	T. T			-	72	- 285	500	723
Series "B" Capitalized Interest and DSRF Earnings   -   -   -   -   -   -   -   -   -	HOT, F&B, Sales Tax Contribution	(1,301)	(1,340)	(1,380)	(1,421)	(1,464)	(1,508)	(1,553)
SERIES "B" NET DEBT SERVICE   2,642   2,714   2,798   2,877   2,961   3,045   3,134		2,642	2,714	2,798	2,877	2,961	3,045	3,134
CASIF Flow Remaining		-	<u>-</u>	-	<del>-</del>	-		
Draw on Cash Trap	SERIES "B" NET DEBT SERVICE	2,642	2,714	2,798	2,877	2,961	3,045	3,134
Draw on Operating Reserve Fund	Cash Flow Remaining	(1,342)	(1,375)	(1,418)	(1,384)	(1,212)	(1,038)	(857)
Draw on DSRF	Draw on Cash Trap		-	_	_	_	_	_
Village Backstop (Series B Bonds)         1,342         1,375         1,418         1,384         1,212         1,038         857           CASH FLOW REMAINING         -	Draw on Operating Reserve Fund	-	-	-	-	-	_	-
CASH FLOW REMAINING	Draw on DSRF	-	-	-	-	-	-	-
Replenishment of the DSRF		1,342	1,375	1,418	1,384	1,212	1,038	857
Subordinate Asset Manager Fee	CASH FLOW REMAINING		-	-	_ `	-		-
Subordinate Asset Manager Fee	Replenishment of the DSRF	_	_	_	_	_		
Subordinate Management Fee	1 <del>-</del>	-	_	_	_	_	<u>.</u>	_
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)         -		-	•	-	_	_	_	_
Series "C" Debt Service         -	Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	-	-	_	=	=	-	-
Supersubordinate Asset Manager Fee         -	Series "C" Debt Service	-		-	_	_	-	•
Supersubordinate Management Fee	CASH FLOW REMAINING	-	-	-	-	-	-	
Supersubordinate Management Fee	Supersubordinate Asset Manager Fee	-	_	_		_	_	
RESERVE FUND BALANCES   2,500   2,50	•	_	_	_	_	_	_	_
Operating Reserve Fund Balance         2,500	EXCESS REVENUE	-	-					
Operating Reserve Fund Balance         2,500	RESERVE FUND BALANCES							
Cash Trap Fund Balance         -		2.500	2.500	2 500	2 500	2 500	2 500	2 500
Sinking Fund Balance         -		-,	_,-,	-	-	_,500	_,000	2,300
Special Reserve Fund (Series Λ Bonds)         -		_	_	_	-	_	_	_
Supplemental Reserve Fund (Series Λ Only)         -		-	-	-	-	-	-	_
Total Reserve Fund Balances         2,500 <th< td=""><td></td><td>-</td><td>-</td><td>-</td><td>_</td><td>-</td><td>-</td><td>-</td></th<>		-	-	-	_	-	-	-
BOND FUNDED DEBT SERVICE RESERVES           Series A Debt Service Reserve Fund         9,575         9,5		2,500	2,500	2,500	2,500	2,500	2,500	2,500
Scrics A Debt Service Reserve Fund         9,575	BOND FUNDED DEBT SERVICE RESERVES							
Series B Debt Service Reserve Fund         -		9,575	9,575	9,575	9,575	9,575	9,575	9,575
	Series B Debt Service Reserve Fund	-	-	-	-	_	_	_
	Total Bond Funded DSR	9,575	9,575	9,575	9,575	9,575	9,575	9,575
	TOTAL RESERVE FUND BALANCE							

Calendar Year	2022	2023	2024	2025	2026	2027	2028
TOTAL NET REVENUES				·			
Net Operating Income	12,547	12,924	13,311	13,711	14,122	14,546	14,982
Administrative Expenses	(778)	(802)	(826)	(850)	(876)	(902)	(929)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	11,794	12,147	12,511	12,885	13,271	13,669	14,078
CASH FLOW EXPENDITURES (REVENUES)							
Series "A" Debt Service	9,592	9,656	9,722	9,792	9,866	9,938	10,010
Series "A" Capitalized Interest and DSRF Earnings	(407)	(407)	(407)	(407)	(407)	(407)	(407)
SERIES "A" NET DEBT SERVICE	9,185	9,249	9,315	9,385	9,459	9,531	9,603
Draw on Cash Trap Fund	-	_	_	_		-	_
Draw on Operating Reserve Fund	_	•	_	_	_	_	-
Village Limited Backstop	-	_	-	-	-	-	-
Draw on DSRF	-	-	-	-	-	-	-
Hotel FF&E Reserve Deposit (4%)	1,553	1,600	1,648	1,697	1,748	1,801	1,855
Restaurant FF&E Reserve Deposit (1%)	104	107	110	113	117	120	124
Restaurant Incentive Fee	-	-	-	-	-	-	-
Cash Flow Remaining / (Senior Bond Deficiency)	952	1,191	1,438	1,689.	1,947	2,217.	2,496
HOT, F&B, Sales Tax Contribution	(1,600)	(1,648)	(1,697)	(1,748)	(1,801)	(1,855)	(1,910)
Series "B" Debt Service	3,220	3,313	3,408	3,509	3,610	3,711	3,821
Series "B" Capitalized Interest and DSRF Earnings	· -	•		, -	´ -	(6)	(21)
SERIES "B" NET DEBT SERVICE	3,220	3,313	3,408	3,509	3,610	3,705	3,800
Cash Flow Remaining	(668)	(474)	(272)	(71)	137	366	606
Draw on Cash Trap	-	_ =	-	-		-	-
Draw on Operating Reserve Fund	-	· -	-	-	-	-	-
Draw on DSRF	-	•	-	-	-	-	-
Village Backstop (Series B Bonds)	668	474	272	71	-	-	<u> </u>
CASH FLOW REMAINING	<del> </del>	-	-	-	137	366	606
Replenishment of the DSRF	-	-	=	=	137	366	606
Subordinate Asset Manager Fee	-	-	-	-	-	-	-
Subordinate Management Fee	-	-	-	-	-	-	-
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	-	-	-	-	-	-	-
Series "C" Debt Service	-		-	-	-	-	-
CASH FLOW REMAINING	-	-	-	-	-	-	-
Supersubordinate Asset Manager Fee	-	_	_	_	_	-	-
Supersubordinate Management Fee	-	-	-	_	-	-	-
EXCESS REVENUE	-	-	-	-	-	-	
RESERVE FUND BALANCES							
Operating Reserve Fund Balance	2,500	2,500	2.500	2.500	2 500	2.500	2,500
Cash Trap Fund Balance	2,300	2,300	2,300	2,500	2,500	2,500	2,500
Sinking Fund Balance	_	_	_	_	_	_	_
Special Reserve Fund (Series A Bonds)	-	-	-			-	_
Supplemental Reserve Fund (Series A Only)	_	-	_	_	-	_	_
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
BOND FUNDED DEBT SERVICE RESERVES	-	•	·		· · · · · · · · · · · · · · · · · · ·	<del></del>	
Series A Debt Service Reserve Fund	9,575	9,575	9,575	9,575	9,575	9,575	9,575
	9,515	2,313	9,373	9,373		•	
Series B Debt Service Reserve Fund	9,575	9,575	9,575	0 575	137	503	1,110
Total Bond Funded DSR TOTAL RESERVE FUND BALANCE				9,575	9,712 12,212	10,078 12,578	10,685
TOTAL KESEKAE LOMO BYTVIACE	12,075	12,075	12,075	12,075	12,212	12,378	13,185

Calendar Year	2029	2030	2031	2032	2033	2034	2035
TOTAL NET REVENUES							
Net Operating Income	15,432	15,895	16,371	16,863	17,368	17,890	18,426
Administrative Expenses	(957)	(986)	(1,016)	(1,046)	(1,077)	(1,110)	(1,143)
Total Investment Earnings	25	25	25	25	25	25	25
TOTAL NET REVENUES	14,499	14,934	15,381	15,842	16,316	16,805	17,308
CASH FLOW EXPENDITURES (REVENUES)							
Series "A" Debt Service	10,086	10,165	10,244	10,326	10,409	10,501	20,160
Series "A" Capitalized Interest and DSRF Earnings	(407)	(407)	(407)	(407)	(407)	(407)	(9,982)
SERIES "A" NET DEBT SERVICE	9,679	9,758	9,837	9,919	10,002	10,095	10,178
Draw on Cash Trap Fund		_	_	_	_	_	_
Draw on Operating Reserve Fund	_	_	_		_	_	_
Village Limited Backstop	-	-	_	_	_	-	-
Draw on DSRF		-	-	-	-	-	_
Hotel FF&E Reserve Deposit (4%)	1,911	1,968	2,027	2,088	2,150	2,215	2,281
Restaurant FF&E Reserve Deposit (1%)	127	131	135	139	143	148	152
Restaurant Incentive Fee	_	-		_	_	_	_
Cash Flow Remaining / (Semor Bond Deficiency)	2,782	3,077	3,382	3,696	4,020	4,348	4,697
HOT, F&B, Sales Tax Contribution	(1,968)	(2,027)	(2,087)				*************
		• • •	• • •	(2,150)	(2,214)	(2,281)	(2,349)
Series "B" Debt Service	3,880	3,879	3,880	3,879	3,881	3,878	7,068
Series "B" Capitalized Interest and DSRF Earnings	(47)	(86)	(136)	(136)	(136)	(136)	(3,326)
SERIES "B" NET DEBT SERVICE	3,833	3,793	3,745	3,744	3,745	3,743	3,742
Cash Flow Remaining	917	1,311	1,725	2,102	2,489	2,886	3,304
Draw on Cash Trap	-	-	_	_	-	-	-
Draw on Operating Reserve Fund	-	-	-	-	-	-	-
Draw on DSRF	-	-	-	-	-	-	-
Village Backstop (Series B Bonds)	-	-	-	-			-
CASH FLOW REMAINING	917	1,311	1,725	2,102	2,489	2,886	3,304
Replenishment of the DSRF	917	1,163	_	_	_	_	
Subordinate Asset Manager Fee	-	147	1,725	2,102	897	_	_
Subordinate Management Fee	_	-	-	-	1,593	2,886	1,199
Subordinate FF&E Reserve Deposit (1% in 10th yr & out)	_		_	-	-,	_,	570
Series "C" Debt Service	-	-	-	-	_	_	1,535
CASH FLOW REMAINING	-	-	-	-	-	-	-
	<del></del>	<del></del>	·····		<del></del>		
Supersubordinate Asset Manager Fee	-	-	-	-	-	-	-
Supersubordinate Management Fee EXCESS REVENUE			<del></del>	<del>-</del>	<del>-</del>	<del>-</del>	-
EACESS REVENUE				<del></del>	<del></del>	<u> </u>	
RESERVE FUND BALANCES		<u></u>		<u></u>		<u></u>	
Operating Reserve Fund Balance	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Cash Trap Fund Balance	-	-	-	-	-	-	-
Sinking Fund Balance	-	-	-	-	-	-	-
Special Reserve Fund (Series A Bonds)	-	-	-	-	-	-	-
Supplemental Reserve Fund (Series A Only)	-	-	-	-	-	-	-
Total Reserve Fund Balances	2,500	2,500	2,500	2,500	2,500	2,500	2,500
BOND FUNDED DEBT SERVICE RESERVES							
Series A Debt Service Reserve Fund	9,575	9,575	9,575	9,575	9,575	9,575	9,575
Series B Debt Service Reserve Fund	2,027	3,190	3,190	3,190	3,190	3,190	-
Total Bond Funded DSR	11,602	12,765	12,765	12,765	12,765	12,765	9,575
TOTAL RESERVE FUND BALANCE	14,102	15,265	15,265	15,265	15,265	15,265	12,075

# **ATTACHMENT C**



123 N. Wacker Dr., Ste. 1500 · Chicago, IL 60606

December 19, 2011

Mr. David A. Hulseberg Village Manager Village of Lombard 255 East Wilson Avenue Lombard, Illinois 60148

Re: Limited Obligation related to the Lombard Public Facility Corporation

Dear Mr. Hulseberg:

Sikich LLP ("Sikich") was retained by the Village of Lombard to provide consulting services related to a limited obligation of the Village created through certain debt instruments of the Lombard Public Facility Corporation (LPFC). We performed these professional services in accordance with the Standards for Consulting Services established by the American Institute of Certified Public Accountants.

It is our understanding that the purpose of this engagement is to consider whether, in our opinion, it is in the best interests of the Village of Lombard to appropriate funds to support the Series A and B debt obligations of LPFC based on the economic and financial merits of the situation.

The scope of our analysis included review of the following documents:

- 1. Documents creating certain debt obligations known as Series A, Series B and Series C which serve as the underlying financing for the Westin Hotel Lombard. This 500 room hotel is owned and operated by the Lombard Public Facility Corporation.
- 2. Review and analysis of two market studies prepared by HVS International dated March 29, 2004 and May 20, 2010.
- Review and analysis of LPFC's financial statements prepared by Crowe Florwath for the fiscal years 2008-2010.
- 4. Review of the "Invitation to Tender Bonds" dated March, 2011 including Scenarios A, B, and C related to possible repayment estimates.
- Review of other internally prepared summary documents provided to us by the Village Manager related to this matter.

In addition, we also toured the Westin facility as well as certain of the competing properties.

The opinions which follow are based on information contained in the attachments to this report and in our presentation to the Village Board on December 27, 2011.

#### Opinions and Recommendation

- 1. The national and local hospitality markets suffered a devastating downturn during the period June, 2007 through the present. This market condition was unforeseen in its depth and is of unknown length.
- As a result, the operating results of the Westin Lombard, both actual and projected, have been and
  will be far lower than originally estimated in the HVS International study which supported the
  bond obligations. In fact, current operating results are slightly below that estimated by HVS
  International in their updated and revised study completed in 2010.
- 3. The subject hotel is well located and in good repair with a sound operating future.
- 4. Over the next two years, Series A and B bonds can be serviced from existing reserves without the intervention of the Village of Lombard. These reserves should be tapped in order to secure time for the LPFC to seek a restructured solution.
- We assumed that the Village will continue to rebate sales taxes as currently required without regard to the status of the bond obligations or the possible restructuring of the LPFC. Therefore, this is not a consideration in the analysis.
- 6. Failure to appropriate funds for this limited obligation will likely cause the bond rating of the Village to decline which will increase debt costs in the near term. The increase in debt costs are estimated to be far lower than the estimated cost of the subject limited obligation through 2035.
- 7. Based on the economic and financial merits ONLY of the situation, it is our opinion that the Village of Lombard should not, at this time, appropriate money to support the current debt structure under the current covenants.

Our opinions are subject to the terms of the engagement letter and the contractual conditions attached upon which this assignment was accepted.

We appreciate the opportunity to assist you on this important assignment.

Very truly yours,

Sibich LLP

Sikich LLP

By: Mary O'Connor, ASA, MRICS

Partner, Valuation and Dispute Advisory Services

# **Lombard Public Facilities Corporation**

Historical Hotel Sub-Market Statistics

	Occupancy	Average Rate	<u>RevPar</u>
Year			
1999	70.6%	\$121.49	\$ 85.83
2000	72.0%	\$125.91	\$ 90.61
2001	63.4%	\$122.37	\$ 77.59
2002	61.1%	\$113.10	\$ 69.12
2003	58.7%	\$108.91	\$ 63.95
2004	60.4%	\$106.06	\$ 64.06
2005	60.3%	\$112.86	\$ 68.10
2006	64.2%	\$123.83	\$ 79.48
2007	62.6%	\$129.65	\$ 81.14
2008	60.1%	\$126.43	\$ 75.94
2009	56.9%	\$106.64	\$ 60.67
2010	52.2%	\$98.65	\$ 51.49
		-1%	-3.4%

Compound Average Growth Rate

Source: Smith Travel STR

Hotels in sample include: Embassy Suites, Lombard

Westin, Lombard

Hilton Oakbrook Terrace Suites

Marriott Chicago Suites Downers Grove

Doubletree Chicago Downers Grove

Renaissance Oak Brook Hotel

Doubletre Chicago Oak Brook

Marriott Oak Brook Hills Resort

Marriott Chicago Oak Brook

Hyatt Lisle

Lombard Public Facilities Corporation Comparison of Original and Updated HVS Study

	2006/2007	2002/2008	2008/2009	2009/2010	2010/2011 2011/2012	2017/2012	2012/2013	2013/2014	2014/2015	2015/2016
HVS Ten-Year Forecast (Original)										
Occupancy Average rate Total Revenue (in Smillions) Cash Available for Debt Service and Other Payments (in Smillions)	\$72% \$127.30 \$45,167 \$10,857	62% \$134.61 \$50,534 \$13,169	66% \$143.22 \$55,385 \$15,269	69% \$147.84 \$58,957 \$14,240	69% \$152.25 \$60,883 \$14,663	69% \$156.78 \$62,582 \$15,056	69% \$161.49 \$64,330 \$15,495	69% \$166.33 \$65,949 \$15,898	69% \$171.32 \$67,563 \$16,344	69% \$176.46 \$69,064 \$16,787
HVS Ten-Year Forecost (Updated in 2010)										
Occupancy Average Rate Total Revenue (In Smillions) Cash Available for Debt Service and Other Payments (In Smillions)				58% \$117.20 \$29,234 \$5,24\$	61% \$120.71 \$31,400 \$6,228	63% \$126.74 \$33,577 \$7,246	65% \$134.35 \$36,031 \$8,495	68% \$139.72 \$38,838 \$9,90\$	68% \$143,91 \$40,003 \$10,190	68% \$148.23 \$41,203 \$10,483
Difference in Occupancy Projection Difference in Average Rate Projection Difference in Total Revenuc Difference in Cash Available for Payments				\$11% \$30.64 \$29,723 \$8,995	8% \$31.54 \$29,483 \$8,435	530.04 \$30.04 \$29,005 \$7,810	4% \$27.14 \$28,299 \$7,000	2%1 \$26.61 \$27,111 \$5,993	1% \$27,41 \$27,560 \$6,154	1% \$28.23 \$27,861 \$6,304
Percent Difference in Cash Available for Payments				63%	28%	52%	45%	38%	38%	38%

# Lombard Public Facilities Corporation

Estimated Project Cash Flow - Scenario B

# Use of Reserves to Service Series A and B

	<u>2011</u>	<u>2012</u>
TOTAL NET REVENUE	\$5,311	\$5,888
Less: Series A Debt Service	-\$7,050	-\$8,610
Plus: Application of Reserve Funds	<u>\$1,739</u>	\$2,722
Series A Shortfall	\$0	\$0
Revenue Available to Pay Series B Debt	\$0	\$0
Less: Series B Debt Service	-\$2,226	-\$2,431
Plus: Tax Rebate	\$954	\$989
Plus: Capitalized Interest and Other Earnings	\$136	\$87
Plus: Draw on DSRF	<u>\$1,136</u>	<u>\$1,355</u>
Series B Shortfall	\$0	\$0
Cash available for Series C Debt	\$0	\$0
Cash available for Reserves for FF&E	\$0	\$0
Cash available for Subordinate Fees	\$0	\$0
Cash available for Supersubordinate Fees	\$0	\$0