

# **MEMORANDUM**

TO: W

William "Bill" Ware, Chairperson

Economic and Community Development Committee

FROM:

William J. Heniff, AICP, Director of Community Development

DATE:

January 5, 2010

**SUBJECT:** Lombard Town Centre Update

Earlier this year, the Village Board approved funding in the amount of \$35,000 to the Lombard Town Centre (LTC) for a part-time Lombard Town Centre Executive Director (ED). In June, 2010, Karen Stonehouse was hired as the new ED for the LTC. The LTC President has provided the attached report highlighting their activities to date. A separate report from the Executive Director will be sent out under separate cover.

# Lombard Town Centre 2010 / 2011 Annual Report and Goals

#### **General Lombard Town Centre Overview**

Have new Executive Director in place by 6/15/2010 - Completed

Participants involved with the interview process; Village ECDC team, Dan Whittington, Kathy Hogan, and Kim Cotton. We also have potential outside participants, property owners Steve Elliott, Vern Hammerschmidt, Batavia Main Street ED. Schedule interviews on Monday and Weds after 3:00 PM to accommodate those involved with this important process.

We will utilize some of the Village resources during the process such as personality testing, leadership testing and panel interviews.

Currently we have 10 + resumes and the job is listed with Du Page County, link on the village web site and we are running an ad in suburban newspapers.

- LTC will work closely with the Village to put a training program in place for the new ED. We will
  look to the Village for training involving outreach as well as economic development. LTC will
  facilitate any programs available from the National Main Street Program and bear the costs
  incurred for that training. Committee: Organization and Executive IL Main St. does not at this
  time have any training available as they are still in a probationary period. LTC has provided all
  materials to Karen Stonehouse and we feel that with her background she is relatively up to
  speed.
- LTC and ECDC will facilitate formal introduction to all business and property owners, as well as
  key LTC and Village partners such as the Library, Park District, Historical Society, Garden Club,
  etc... The ED must be the new face of downtown Lombard and be viewed as accessible and
  accommodating. Committee: Executive and ECDC Karen has met with and spent time with all
  of the above. We feel that we have an excellent working relationship with these partners.
- Evaluate the downtown Passport program by interviewing all businesses that participate as well
  as those who have not. Committee: Promotions Promotion is revamping this program and has
  spoken with the majority of the businesses for their input; additionally Karen is working with a
  company to discover the feasibility of a Downtown credit card that may tie into the Passport
  program.
- Make relative changes and re-launch the Passport program. Committee: Promotions and Board
  When all is clear with the above we will plan a re-launch of the Passport program, including
  advertising and a kick off at a Forum
- Establishment of a Lombard Town Centre Facebook page, create friends of LTC and drive people
  to our web site. Committee: Promotions The Facebook page was launched in the summer of
  2010, and has been a good communication tool, as well as a venue to get out information. We
  have I believe in excess of 100 friends and I receive a report of the sites activities weekly. We
  have posted pictures of our events and welcomed comments.

- Upgrade LTC web site for a cleaner more informative look, create links to our partners and businesses. It needs to be very easy for those looking for the happenings in downtown to find dates, times and the activity. *Committee: Organization / Board* This project is in the planning stages with some great input from Lynne M. it should not be as cumbersome as in the past, hoping for completion or at minimum beginning changes in Jan / 2011. Readus (our web master) is also assisting.
- Renew and invigorate the quarterly newsletter, include articles from our above partners and committee chairs and co chairs E mail delivery and paper based at high traffic locations.
   Committee: All and Board Winter issue in process
- Add qualified board members (up to 4 additional) from our passionate volunteers and leaders
  that are currently involved, as well as looking to property owners at minimum to join
  committee's and look to them as potential board members. Committee: All and Board Belinda

   Colleen Lynn Wayne Walter have agreed to be nominated. Annual meeting 1/10 will
  host elections, re-election nominees are Kathy and Krista hopefully bringing our board to 9
  sitting members.
- Strengthen our 4 committees with new volunteers and additional leadership by adding co chairs. Committee: All and Board With new Board members we will attract new committee members, we have added strength with volunteers 27 for Spook and can draw on them for future events, added 2 interns for various tasks
- Establish a recognition program for all volunteers and investigate the qualification of the
   Presidential Volunteerism Award for LTC volunteers. Committee: All Presidential Award ER
   Registered for the Presidential award process, waiting for approval and to begin the process.
- Continue the Downtown Forum and look to draw 20 25 per session. Committee: All Capones has closed on Monday's. It seems that the best thought is to utilize the old Just Be with Mr. Elliott's blessing. That plan would be to have 2 banners made announcing that as the Forum meeting place and hang in the windows 1 on St Charles Rd and 1 on N Park as well as directing folks to gain additional details on the LTC web site and LTC Facebook page
- Plan to establish two additional special events in 2010 and 2011, we feel a need to have something in early Spring and again in the Summer. Jingle Bell-Dec, Arts and Crafts-May, Spooktactular-Oct. Some ideas have been brought to the table and we hope to add one in 2010 and another in 2011. Committee: Promotions and Organization supported by all An Easter time event has been discussed egg hunt etc... Possibly a late spring / summer Ladies / Mens / kids nights out to promote the downtown businesses including a sidewalk sales of sorts.
- Conduct a survey that the business owners collaborate on retail driven events such as a
  downtown sidewalk sale possibly twice a year with suggest that our restaurants be involved by
  creating a special themed menu and hosting outdoor cooking as well as potential discounts for
  their fare based on customers total spend with our retailers during that day. These events will

- be for the purpose of driving business as a retail event. *Committee: Promotions driven supported by all* Planning is underway details to follow in Feb.
- A better definition of the benefits of business membership in LTC. Survey all businesses not just
  our members to better understand how we may enhance and communicate these benefits.

  Committee: Organization This topic has been discussed on many occasions at many BOD
  meetings, the best method probably is to take a page from the DuPage County Visitors benefit
  statement and realign that to conform to LTC. Re-launch with the Passport program
- Formalize a static evaluation format for all events from all committees, report to the board and offer suggestion for improvements. *Committee: Board* We have surveyed the businesses for the Spooktacular but this process needs to formalized. Due date end of 1/2011.
- Committee chairs to better track all volunteer hours worked, this is a must for recognition.

  Committee: All An electronic form needs to be completed, when we receive approval from the Presidential Recognition Forum they will provide all materials needed.
- Establish a report in Excel for reporting quarterly for all LTC goals and reviewed by the board.

  Automate as much of the report as possible. *Committee: Organization* This needs to be a priority will be addressed at the Dec board meeting
- Investigate grant possibilities to produce a downtown brochure that outlines all businesses, historical information and annual events. *Committee: ER* Karen is taking the lead with this, but has hit some financial roadblocks w/ the State
- Investigate marketing companies cost (possible grant) to produce a promotion piece on the
  downtown via video or inclusion in hotel / motel materials or promotional TV channel.
   Committee: promotion and Organization Looks to be cost prohibitive as of 12/10, I do not
  believe this is a possibility at this juncture unless we can obtain a grant.

#### **Promotion Committee Goals**

- Increasing the volunteer base by 20% to better manage events. Promotions has built a solid
  base of single event volunteers as well as by our board growing to 9 we have a number of new
  avenues that can be pursued.
- Develop a Facebook page for LTC that informs and drives patrons to our web site. See prior overall LTC goal
- Introduce a new Ladies Night Out event(s) during the summer. This is in the Promotion planning stage, after elections this will be headed by a Promotions co chair to be named
- Work closely with the Organization Committee in assisting with promoting their fundraising events. Working well
- Tightening up and expansion of Spooktacular, closing St Charles Rd during the event adding vendors and entertainment venues. Successfully completed and plans will be under way for 2011 in March.

- Gain feedback from all businesses and tally some members on the effectiveness of the Passport program. Evaluate with the Board and re-launch the program. Completed
- Expand the committee to 8 effective people to better distribute the work load. Promotions
  currently has 4 active members that have been stressed to carry the workload, however some of
  the assistance has come from Organization as these two committees work hand and hand. Still
  need additional members.
- Look into any grant programs that may be used to promote the downtown. Karen is heading this up
- Begin focus on a spring event for 2011. Working on an Egg Hunt but will need a work plan by Feb 2011...
- Appoint Co-Chairs for all events This has been working well for some events but all Chairs need to really prepare for all events and projects better in this area

# **Organization Committee Goals**

Chair, Kim Cotton

- Gain a total of 10,000 in fund raising for 2010. New estimate including wine dinner 6000.00
- Expand the wine dinner and increase attendance to 70 from 35 last year, offer a better selection of pairings during dinner. 68 confirmed as of 11/29 completed great result
- Add a golf outing fund raising event in August 2010, to be held at Western Acers Golf Course Completed went very well for our first outing, and expanding into 2011 looks good work plan beginning in Feb 2011
- Create a 3 level sponsorship program for donations. Completed, needs to be expanded and enhanced
- Continue with 2<sup>nd</sup> fund raising events Cut-a-Thon, Swap Meet, and Wine Dinner. Completed
- Create membership drive by hosting a get together at current member homes each month drive membership by promoting the Passport program and raising awareness of LTC to our residents in close proximity to the member's homes. Completed re-engage in Jan 2011
- Appoint Co-Chairs for all events.

### **Design Committee Goals**

Committee Lead Ken Gallt

Based on the Design Committee's losing Tom Knapp in late 2009 we have been without a qualified leader until April 2010. Ken has shown much interest in LTC and has is a Landscape Engineer by profession. We welcome his leadership in our Design Committee, however, Design's goals are currently being established therefore we have very few. Ken has had some personal issues and has not been able to attend. LTC does not have a lead for this committee, as no one has any background that would be necessary to lead a group dedicated to design.

• Continue to support all committees where design is concerned from Spooktacular layout to greenery design for all events.

- Work with downtown businesses to increase the look and feel of the street scapes and entrances to their business.
- Work closely with ER and the Village to design and recommend the new entrance signage for W St Charles, E St Charles, N main and S Main St.

### **Economic Restructuring Committee Goals**

**Committee Chair Wayne Kankovsky** 

Wayne has only led this committee for a few months and this committee will add goals by June 2010, but only goals with a reasonable success factor.

- Work closely with Design and the Village for our new entrance signs. Now a part of the Downtown Plan workgroup
- Re-launch our quarterly business education series held in Capone's banquet room on the lower level. Probable topics include 1) Who what and where in the Village of Lombard, 2) Educational programs at COD, 3) How to increase sales by driving your web site, 4) How secure is your network? Create a small ad-hoc committee, Dan and Karen, working on the first in the series for Feb 2011 May 2011 August 2011 and November 2011
- Investigation and possible plan to bring Wi Fi to downtown. Installation in December the Wi Fi is functional and being tested for expansion
- Survey of business owners and their concerns regarding our downtown opportunities. Working Colleen has also been involved as Promo Chair

#### **Executive Director**

This new PT position will be officially employed by Lombard Town Centre but will be reporting to the Director of Community Development with a dotted line to the LTC President.

The primary purpose of this position is to promote economic development activities, keep the pulse on downtown, and fill vacant tenant spaces within downtown Lombard by understanding and utilizing Lombard development programs.

The essential functions of the position are recruitment of new business, retention and expansion of our current business base, develop and conduct on-going public awareness to enhance application of downtown Lombard.

Become familiar and communicate regularly with all businesses that may be or become interested in the various grant programs available.

Assist individual tenants and property owners as needed with improvement projects, and act as a liaison to the Village.

Monitor the economic development and track the progress of the downtown. This will be done by developing files that contain available properties, base rent, and appetite of the property owners to bring in new businesses and fill vacancies. These files will include photos, building files, documentation of any physical changes, recruiting efforts, follow up on those efforts, tours that have taken place, the

results and next steps of those tours, and statistics on job creation and potential sales tax that would be generated.

Represent LTC with presence at various Village functions as well as downtown grand openings and open houses.

Be present at various LTC and Village meetings.

This position should be filled with the following competencies.

Minimum of a bachelor's degree or experience in one or more of the following: Main Street programs, economics, finance, public relations, urban planning, business administration, commercial real estate, retailing, architecture, and small business development. Previous experience in the aforementioned areas is highly desirable.

The ED must be sensitive to economic development issues and understand the issues confronting the downtown businesses, property owners, public agencies and community organizations.

Additionally the ED must be: Entrepreneurial, energetic, imaginative, well organized, capable of performing independently, mange change very well, as well as possess excellent verbal communication and written skills. Project management skills are also desirable.

Finally, proficiency in Microsoft Office, Excel, Power Point, Quick Books, Constant Contact and other programs are desired. Web site management is a plus.

Happily completed with the addition of Karen Stonehouse